

sportscotland

Council Meeting

Minutes of the Council Board Meeting held in Glasgow on Wednesday 14 December 2016 at 09:00.

Present

Members

Mr M Young, Chair
Mr D Cameron
Mr D Gass
Professor C Mahoney
Ms C Riddell
Professor Leigh Robinson
Mr R Stone
Mr G Walker
Ms F Wood

In Attendance

Council Officers

Mr S Harris, Chief Executive
Mr S Ogg
Mr M Whittingham

Mr M Cowan
Mr J Lunn
Ms J Lynn
Ms P Lombardi – Minute Secretary

Scottish Government

Mr Derek Grieve

Welcome

The Chair welcomed everyone to the meeting.

Business

1 Apologies

➤ *There were no apologies for absence.*

2 Declarations of interest

➤ *There were no new declarations of interest.*

3 Minutes of Meeting held on 26 October 2016

- *The draft minutes of the meeting held on 26 October 2016 were approved as a true and accurate record.*

4 Matters Arising

It was agreed that in future members would receive Board papers by guaranteed next-day delivery to avoid postal delays and allow adequate time to digest all information prior to Board meetings.

5 Chairman's Report

The Chairman reported on the current Board member recruitment process. Seven of the short-listed candidates had been interviewed and the remaining nine were scheduled for the following day (selected from a total of 134 applications received). There was a diverse range of candidates on this high-calibre shortlist and the panel's decision would be made at the end of the week for submission to the Minister.

The Chairman noted that the most recent UK Sport Board meeting had focused on the key issue of investment. The top three of the five levels of sport were supported and the Government had provided a £75m guarantee against any shortfall in National Lottery funding to take the level of investment for Tokyo 2020 to the same level as Rio 2016. The policy and procedures in place around the investment process had been carefully followed and there may be scope in future for these to be reviewed to identify potential areas for improvement.

The Chairman and Chief Executive had visited Shetland recently and attended the Shetland Sports Awards. During a short tour of schools and facilities they were delighted to note the level of activity and see the spirit and positive atmosphere evident within the community.

- *The Board noted the Chairman's Report.*

6 Executive Management Report

Mr Harris presented the report, with the focus on Safeguarding and the National Strategic Group on Sport and Physical Activity. Mr Lunn confirmed that in the area of Safeguarding, work was continuing with Children 1st and other partners around education on Legislation current best practice, governance and compliance with operating requirements for those coming into personal contact with children. This information had been developed into a set of standards and was now at a pilot stage. The governing bodies, through the child protection network, would reinforce the core messages through wide communication about the guidance with other messaging to staff, clubs, lead officers, trusts, local authorities, key leads and sports development staff.

Mr Grieve reported that following the most recent meeting of the National Strategic Group the Minister had requested proposals for a different meeting model. She was keen to identify a way forward to facilitate the required refresh with the portfolio leaders and agencies in order to refocus the Group and better connect to the framework.

- *The Board noted the Executive Management Report.*

For Discussion

7 **sportscotland Strategic Direction (Ministerial Presentation)**

Mr Harris took Board members through the information recently presented to the Minister around the organisation's work on Scottish Government Priorities and the Programme for Government within the Active Scotland framework in conjunction with the **sportscotland's** Corporate Plan and its own priorities.

Feedback from the meeting had been very positive. The Minister appreciated the plan and direction and was excited about future activity and how it would be operationalised within the business plan.

The Board discussed how best to seek Government support required to achieve the desired cross-portfolio connections to consolidate the planning element and agreed that clear evidence of the impact of sport on public health, and the health and wellbeing of the nation was key to gaining greater support.

The Board also discussed potential opportunities to push policy from a more bottom-up level, for example through the important role played by secondary schools and community sports hubs in participation in sport. Mrs Lynn would consider how best to encourage increased levels of engagement with head teachers and school and parent councils to capture and promote their first-hand experience of the positive effects of sport on health and wellbeing.

The Board agreed that there may also be merit in exploring other avenues, such as the Digital Health and Care Institute – where funding was available to support data collection.

➤ *The Board noted the Ministerial presentation on **sportscotland's** strategic direction.*

8 **Business Planning Process 2017–19**

Mr Ogg reported that in terms of developing the 2017-19 business plan and 2017-18 budget, all internal meetings had taken place. He noted the potential for significant cuts in both National Lottery and Scottish Government funding.

A draft budget would be presented to Board at the February 2017 meeting and following review and comment would be finalised to form part of the governance pack prepared for the April Board meeting.

The Board discussed the importance of properly positioning sport due to the very real potential for future budget cuts. A more targeted, tactical approach to ensuring a wider understanding of the role of sport and its value to the country should help provide the Minister with the fullest information available to support her in making the strongest case possible for sport. Board members felt it might also be useful to have earlier discussions with the Minister and other political representatives focusing on the potential implications of any reductions in the sport budget. Mr Harris confirmed that work was in progress around the best approach to influence the decision-making processes.

Mr Grieve confirmed that he would feed back to the Minister the key content of today's discussion.

➤ *The Board noted the **Business Planning Process** report.*

9 Q2 Report

Mr Ogg noted that the revised projected expenditure increase of £3m would be covered by increase in income (carry forward of unspent investment in partner organisations and therefore monies paid back and utilisation of National Lottery reserves); there was no significant impact on the split between Scottish Government and the National Lottery expenditure.

The Board wished to record in particular its appreciation of the level of work completed on the national centres projects, which were tracking on time and on budget.

➤ *The Board noted the Q2 report.*

10 Mission 2018 (Gold Coast and Pyeongchang Preparation)

Mr Whittingham updated members on the preparations for Gold Coast and Pyeongchang 2018, outlining the sports and initiatives invested in and highlighting the risks around funding. In summary the key was to maximise opportunity and minimise risk to maintain Scotland's world class position.

The Board discussed in particular the challenges around attracting and recruiting specialist talent to Scotland and retaining the talent of home-grown athletes.

➤ *The Board noted the Mission 2018 update.*

For Decision

11 Scottish Governing Bodies of Sport Investment Recommendations

Mr Lunn noted that following today's presentation of in principle investment recommendations to the Board and once further detail on budget was available; the outcomes would be communicated to the Scottish Governing Bodies in the new year. He reminded members that full reviews of SGBs were undertaken in line with agreed four-year investment cycles, with interim two-year reviews where appropriate. Against this background, the Board reviewed the proposed SGB investments for the cycle 2017–21 and further discussed those full and mid-point strategic review SGBs with higher strategic risk.

Following discussion and full review of the recommendations and supporting information, the Board approved:

- *In principle investment into SGBs of up to £17.960m for the year 2017-18*
- *In principle investment into SGBs of up to £17.596m for 2018-19*
- *In principle investment of up to £3.782m for 2019-20 against the following SGBs: Mountaineering Scotland; Lacrosse Scotland; Scottish Volleyball; Scottish Swimming, RYA Scotland, Scottish Rowing, Scottish Handball, Scottish Archery and Cricket Scotland*
- *In principle investment of up to £3.351m for 2020-21 against the following SGBs: Swimming, RYA Scotland, Scottish Rowing, Scottish Handball and Scottish Archery*

12 Scottish Local Authorities Investment Recommendations

Mrs Lynn reported that partners were increasingly recognising the benefits of **sportscotland's** leadership role in helping them meet the needs of communities and individuals and better connect with the overall ambition of creating a world class sporting system framework for everyone in Scotland.

Of the three local authorities previously identified as 'risk', Falkirk and North Lanarkshire were now exhibiting improved engagement. Once the current tender process for Stirling leisure services was complete, work would continue with them to establish the best way forward.

The Board agreed it would be useful, as part of information provided and to support future discussions on strategy, to see a list specifying how much each local authority invests in sport. Mrs Lynn agreed to look at this.

- *The Board noted that no changes were proposed to the £13.7m investment into Scottish Local Authorities for 2017-18 agreed at the February 2015 Board meeting.*

13 National and Regional Facilities Investment

Mr Cowan updated the Board on the progress made in the three years since the Board's approval of £20m investment funding to address gaps in national and regional facilities, and provided an update on the projects currently being developed from this funding.

With the development of large-scale multi-sport proposals unlikely over the next five years, the future focus was likely to be on a relatively small number of sports, such as Tennis, Cycling and Athletics, with the aim of helping develop and deliver regional facilities. Current projects included work with Tennis Scotland on the location and associated costs of delivering a network of regional indoor tennis centres. It was noted that the Lawn Tennis Association proposed to invest up to £7.5m in Scotland in these facilities. Mr Cowan confirmed that **sportscotland's** matching contribution would be drawn from existing National Lottery reserves.

The Board sought and received assurance on where responsibility lay for the running of such single-sport facilities and also that an analysis of participation and demand would be produced over the next six months.

The Board approved the allocation of an additional £10m of funding to cover existing priorities, of which up to £7.5m would be notionally allocated to delivering the proposed indoor tennis centres.

For Information

14 Remuneration Committee Meeting Draft Minutes

15 Audit and Risk Committee Meeting Draft Minutes

16 Any Other Business

No matters raised.

17 Date of Next Meeting

The next meeting of the **sportscotland** Board will be held on Wednesday 22 February 2017.

18 Dates of 2017 Meetings

22 February; 19 April; 21 June; 23 August; 25 October; 13 December.

The Chair confirmed that the new Board meeting format (incorporating strategic discussions the evening before scheduled Board meetings) was working well and would continue.

There being no further business, the Chairman closed the meeting and thanked everyone for attending.

Agenda Item	Responsible Officer	Planned Action	Actions Taken
7	Mr Ogg	Initial approach to be made to the Digital Health and Care Institute to discuss funding in support of data collection.	Previous contact will be followed up once sportscotland's datasets are fully developed.
12	Mr Roberts / Mrs Lynn	Provide list of amounts invested in sport by each local authority.	Update to be provided at February meeting.
13	Mr Roberts / Mr Cowan	Analysis of participation and demand to be produced.	Update to be provided at August meeting.