

**The Scottish Sports Council Trust Company**  
**Annual Report and Financial Statements**  
**For the year ended 31 March 2020**

**Registered Number SC137068**  
**Charity Number SC020175**  
**Limited By Guarantee**

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY  
ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2020  
CONTENTS**

	<b>Page</b>
Chair's Report	1
Directors' Report (incorporating the Strategic Report)	2 - 14
Independent Auditor's Report to the Members and Directors	15 - 18
Statement of Financial Activities (incorporating the Income and Expenditure Account)	19
Balance Sheet	20
Statement of Cash Flows	21
Notes to the Financial Statements	22 - 45

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## CHAIR'S REPORT

Until the extraordinary intervention of Covid-19 at the end of the 2019-20 financial year, the Trust Company had reported generally positive developments and progress in supporting the implementation of **sportscotland's** vision to develop an active Scotland where everyone benefits from sport.

As a wholly owned subsidiary of **sportscotland**, the Trust Company shares this vision and the national centres, which come within its remit, make an important contribution to the delivery of an active Scotland and to demonstrating the achievement of its key objectives. The Trust Company has a strong and committed Board which brings its expertise to bear on the business of the company.

**sportscotland** and its national centres have an important role to play in both delivering and supporting the ambitions of the Active Scotland Outcomes Framework (ASOF) which continues to be the Scottish Government's key policy framework for delivering a more active Scotland. The national centres have continued to engage with the third sector, youth groups and other community organisations throughout this financial year as well as building on relationships with clubs and their governing bodies, local authorities and community planning partnerships.

Inverclyde has continued to develop its business offering throughout its third year of operation since its rebuild, with strong growth across all areas of business. It has a unique place in the market as Scotland's only fully inclusive, residential sports centre and the Board seeks to further strengthen the brand and its contribution to the overall **sportscotland** strategy.

Following on from an extensive, detailed business review, the Board took the difficult decision to discontinue operations at Cumbrae from 30 September 2020 and close the centre. Watersports will continue to be supported through the schools work at Inverclyde, through paddle sports at Glenmore Lodge and through partnership with RYA Scotland.

Glenmore Lodge has continued to operate in a changing and challenging economic environment and continues to work closely with Sports Governing Bodies to provide high quality courses, activities and experiences for all users and to increase the focus on inclusion.

The restrictions, new ways of working and other challenges as a result of Covid-19 will inevitably overshadow the successful development and growth of the last 2-3 years. The national centres and their management and staff have however, already demonstrated their ability to respond and adjust quickly to the new operating circumstances for residential and day customers, for community users and high performance athletes.

**sportscotland** is committed to supporting the Trust Company to enable it to flourish once again when restrictions are lifted and the Trust Board will support and guide senior management as they look to reopen and re-establish the national centres as key components in delivering the **sportscotland** Corporate Strategy.



**Frances R Wood**  
Chair

**6 August 2020**

## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

The Directors present their report and the audited financial statements for the year ended 31 March 2020, which have been prepared in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS102), the Charities and Trustee Investment (Scotland) Act 2005, the Companies Act 2006, the Charities Accounts (Scotland) Regulations 2006 (as amended), the Memorandum and Articles of Association, and 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102)' (Charities SORP (FRS 102)).

The sportscotland Board has approved the planned financial investment in the Trust Company for 2020/21 as part of the approval of its budget for 2020/21, which includes the allocation of Grant in Aid from the Scottish Government for 2020/21.

#### **Our purposes and activities**

The main purposes of the Trust Company are:

- The preservation and safeguarding of the physical and mental health of the community through physical recreation (including sports) and education in relation thereto; and
- The provision, in the interests of social welfare and for the purposes of improving the conditions of life for the person for whom the same are primarily intended, of facilities for physical recreation (including sports) which shall be available to members of the public at large, including special facilities for persons who by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances may have need of special facilities.

In order to achieve these aims the Trust Company operates the National Sports Centres at Glenmore Lodge, near Aviemore, Inverclyde, at Largs and Great Cumbrae at which courses of instruction and sporting facilities are provided. Further information on the courses and facilities provided can be obtained from the **sportscotland** (the trading name of The Scottish Sports Council) website (<https://sportscotland.org.uk/>).

Through its activities the Trust Company creates outcomes across the sporting system. Delivering a return on investment by:

- Maximising and aligning resources with key partners;
- Strengthening enablers through investment in people, places and profiling sport;
- Supporting and improving sporting environments through work with clubs and communities of practice, schools and education, and investment in resources to support and improve performance sport; and
- Achieving outcomes for all people who wish to be involved in sport, remain in sport, return to sport or progress with sport.

The Trust Company is increasingly seeking to operate as one entity by the sharing of knowledge, skills and ideas between centres. Further integration is being achieved through regular National Working Group meetings between management from all centres and through the implementation of a common booking system, which will enable a consistent approach to managing and reporting booking and sales information.

## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

#### ***Strategic Report***

#### ***Achievements and performance***

The **sportscotland** Trust Company operates three national centres; Glenmore Lodge, Cumbrae and Inverclyde. The national centres provide unique facilities and services, providing people with opportunities to participate and progress in sport. They also contribute to and at times lead innovation in specific areas of the sporting sector. In particular, the staff and facilities at the national centres and the access they provide to Scotland's outdoor landscape are an important national resource and asset in Scotland's sporting system.

#### ***Inverclyde***

Inverclyde continued to build on its strong reputation through first class customer service and world class sporting facilities. The customer base continued to grow with returning and new clients across our key business areas, leading to increased income across the key income areas of Schools, SGBs and Clubs. The Fitness Suite showed strong growth in the year and the new Gymnastics programme grew steadily during the year.

A settled staffing structure allowed relationships with key contractors to develop providing better value to existing agreements. Improved contract management contributed to a steadily improving financial performance. Expenditure continued to be stringently managed and there was a reduction in overall salary costs.

The Business Development Team continued to raise the profile of the centre through customer contact, exhibitions and showcase events. The wide range of customer testimonials and sport specific marketing materials were well received by the sector. In 2019/20 we welcomed a wide range of governing bodies utilising the centre. We continue to use customer feedback to influence our future developments including the installation of tiered seating to host regional, national and international events. Fencing Scotland and Judo Scotland both utilised the seating for national competitions. Throughout 2019/20 clubs and governing bodies from over 20 different sports used the centre for training camps, competitions, coach development, development days and conferences.

Our schools and education programme further enhanced its reputation bringing 44 schools from 13 different local authorities. The programme continued to evolve with a more diverse range of activities including some outdoor education. Following a review and restructure in 2018-19, the new gymnastics programme became established building a strong relationship with a local club. The changes to the gymnastics programme resulted in a reduction of £100, 000 of income which is offset by the reduction in salaries. The fitness suite membership reached record levels with over 700 members for the first time ever. The suite has continued to provide a solid income stream throughout the year.

Maintaining the facility to the highest possible standard has remained our focus. The capital plan outlines the key replacements, upgrades and opportunities across the estate for the short, medium and long term. As well as routine and reactive maintenance we continued to invest in the estate. This includes continued development of the golf training facility, upgrading of the main access road, a new accessible path to the pitches, a dining area bar servery and the development of a treatment room. Prior to the end of year, we also progressed the refurbishment of the gymnastics training area, improved lighting in the sports hall, development of hot and cold-water treatments and secured new spin training bikes. The team have attracted investment of £60k to develop an upper woodland project through support from the Scottish Forestry and the Central Scotland Green Network Trust.

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT *Achievements and performance (continued)*)

#### **Cumrae**

In March 2020 a decision was made to close Cumrae National Watersports Centre, following an extensive business review. The business will continue to operate until 30<sup>th</sup> September 2020. The review had been ongoing since August 2018 and has identified that the existing model no longer meets the needs of the sector.

This is consistent with the business performance for several years with declining participant numbers and increased investment costs. Throughout the review period, Cumrae continued to provide a wide range of training opportunities and experiences across sailing and paddle sports. Staff continue to work with key governing bodies to support sport specific committees, events, conferences and instructor training.

Cumrae's school programme provided both residential and day visit experiences to schools across Scotland. Schools undertake a number of awards during their stay including the Duke of Edinburgh and the John Muir Award with a focus on water-based activity. Cumrae also hosted day visits from schools on the Inverclyde Residential Programme.

During 2019/20 participation days and bed occupancy fell by 25%. Customer feedback remained high with every client feeling that the course expectations were met and 96% highlighting their instruction as excellent. Income decreased by 16% with strict controls on expenditure.

#### **Glenmore Lodge**

Glenmore Lodge continues to deliver high quality training, supporting personal outcomes for individuals and helping support development and innovation in the outdoor and adventure sport sector. It remains a key strategic partner for governing bodies across four primary outdoor and adventure sports – mountaineering, paddle sports, snow sports and mountain biking. This partnership continues to bring significant resilience to qualification frameworks as investment is prioritised to support the development of future leaders, coaches and instructors. In total, 2,793 (2,808) students attended programmed courses, with additional tailor-made training delivered to 808 (1,206) students during 2019-20. Our training skills videos continue to average circa 60,000 views per month, which compliments a significant output of around 40 articles and editorials, with a collective reach of 2.4 million to support participation and progression.

**sportscotland** continues to invest in Glenmore Lodge as a strategic venue for outdoor and adventure sport. Its facilities support several governing bodies and individuals, as well as being used by a variety of local and regional sports clubs.

The centre remains the choice for many groups with sporting or outdoor interests and during 2019-20 2,977 (3,040) people attended an event hosted at Glenmore Lodge in relation to their sport or outdoor agenda, and our onsite facilities supported over 5,100 visits from other users. Our operation also supported 14 young interns to progress and develop future careers in outdoor and adventure sport.

Room occupancy levels averaged 58% (58%) during 2019-20 and brochure training course fill rates averaged 75% (73%) with a continued business trend towards more bespoke training. A capital investment programme funded by **sportscotland** has delivered improved instructor welfare facilities and also conversion of an existing staff house into a 10-bed bunk house (Coire Lodge). In addition, in year capital was also made available which allowed us to upgrade our ageing sea kayak fleets with purchase of 16 new boats, along with several other prioritised investments.

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### *Achievements and performance (continued)*

##### **Scottish Avalanche Information Service (SAIS)**

The Scottish Avalanche Information Service is fully funded, managed and delivered by **sportscotland** within the remit of the **sportscotland** Trust Company. This service continues to deliver daily avalanche observations and forecasts throughout the winter period (mid December to mid April) and remains the mountain public's default source of avalanche awareness information. During 2019-20 the service received 858,000 views of key information, via the services forecast or mountain conditions blog, directly supporting participation in Scotland's winter mountains.

**sportscotland** also directly funded the Mountain Weather Information Service to deliver Scottish mountain forecasts (4.8 million views) to further support taking part in our mountains.

#### **Financial review**

##### **Financial summary**

The deficit before other recognised gains of the Trust Company for the year amounted to £257k (2019: £998k). Funding of £3,770k (2019: £3,334k) was received from **sportscotland**, with a further £3,530k (2019: £3,751k) being generated from the Trust Company's charitable activities and £121k (2019: £152k) from other trading activities. The Trust Company received £808k (2019: £490k) of donated assets from **sportscotland**, comprising capital project spend at Inverclyde and Glenmore Lodge.

At 31 March 2020 the Trust Company has net current liabilities of £795k (2019: net current liabilities of £684k). Current creditors includes £496k (2019: £656k) of deferred income. This is income received that has been deferred until the Trust Company has earned the income. This income will be released to the Statement of Financial Activities in future years, except that, due to the temporary closure of the centres due to the Covid-19 crisis, a significant proportion of this income is likely to be (or has been) refunded and represents a future liability for the Trust Company. Excluding deferred income, the Trust Company has net current liabilities of £299k (2019: net current liabilities £28k). The Trust continues to receive significant investment from **sportscotland**, to enable the ongoing delivery of key training activities, to ensure the maintenance and development of the estate and to enable it to continue as a going concern.

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### *Financial risks and controls*

Procedures have been developed to safeguard assets against unauthorised use or disposition and to maintain proper accounting records to provide reliable financial information both for internal use and for publication. Day to day transactions are processed by the Trust Company finance staff at each of the centres, with support provided by the central **sportscotland** finance team. Regular management accounts are prepared by the central **sportscotland** finance team in collaboration with the Trust Company finance staff.

The Trust Company centres are included in the quarterly budget reviews by the central **sportscotland** finance team. This involves a detailed review of the budget of each centre with the centre principal and finance staff, in order to understand key variances and to consider any required updates to the budget.

A finance report is prepared for each of the Trust Company Board meetings, highlighting key trading income and expenditure by centre, as well as providing an analysis of significant variances to budget.

The continued focus on applying an effective procurement process has resulted in cost savings, enhanced systems and more effective contract management. The operation of the PSF finance system has continued to deliver efficiencies through reduced paperwork, process timescales and resource requirement.

More generally, the organisation is committed to a process of continuous development and improvement, including developing systems in response to any relevant reviews and developments in best practice.

#### *Risk management*

The Trust Company achieves its risk management objectives by the continued use of a structured risk management process in conjunction with **sportscotland**, designed to ensure that potential opportunities and threats are proactively and systematically identified, assessed and addressed. The Trust Company maintains its own risk register and this is reviewed by the Board on an annual basis.

The Trust Company Directors have considered the risks to which the Trust Company is exposed and considered the actions to mitigate those risks. The main risks affecting the Trust Company are:

- the effects of the ongoing Covid-19 crisis: loss of income due to closure of Centres, increased costs due to restrictions such as social distancing, increased need for personal protective equipment and revised use of accommodation and training areas.
- Failure to achieve the Annual Business Plan through not achieving income or expenditure targets;
- Loss of protected information and failure to comply with Information Management requirements;
- Management and implementation of the Cumbrae review; and
- a significant adverse event involving a member of staff or participant on a training course.



## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### *Funds policy*

The Trust Company has both restricted and unrestricted funds.

#### *Restricted funds*

A restricted reserve was created in 2013 arising from a donation for a new 3G pitch facility at Inverclyde. In 2017 a further donation of £650k for the relocation of the golf facility at Inverclyde was added to this reserve. The reserve at the year end amounts to £nil (2019: £44k).

#### *Unrestricted funds*

The unrestricted funds are available for use in the furtherance of the Trust Company's objectives. The balance at 31 March 2020 is £22,931k (2019: £20,535k).

The Trust Company is funded by income from its charitable and trading activities and by donations, including those from **sportscotland**. **sportscotland** has confirmed that it will continue to provide financial support to the Trust Company subject only to the availability of funding from the Scottish Government. This commitment is clearly set out in the Memorandum of Understanding between **sportscotland** and the Trust Company.

Expenditure during the year has supported the key objectives of the Trust Company as set out in the achievement and performance section above.

#### *Going concern*

The level of business and the year-end position of the Trust Company were both satisfactory, given the confirmed financial position prior to the impact of Covid-19. In February 2020, the Trust Company took the decision to close the Cumbrae national centre, which will reduce the ongoing financial support required by the Trust Company. Whilst restrictions due to Covid-19 will impact all national centres and lead to additional funding requirements, **sportscotland** will continue to provide financial support to the Trust Company, subject to the availability of funding from the Scottish Government as per the Memorandum of Understanding agreed with **sportscotland**. This Memorandum of Understanding is reviewed and approved each year by the **sportscotland** Board.

#### *Plans for future periods*

The Covid-19 pandemic crisis will have a significant impact on the operation of the national centres in the short term and an ongoing impact in the longer term.

In the short term, the Centres will be closed to customers for several months to comply with Government lockdown guidance in order to prevent the transmission of Covid-19. As lockdown restrictions are reduced, the centres will need to develop new operating procedures in order to meet the conditions of ongoing restrictions on indoor and outdoor activity and training for groups and individuals.

In the longer term, the centres will need to restructure their businesses, re-engage with key customer groups and identify how existing and new customer needs can be accommodated in the light of revised controls around residential and non-residential activities and changing patterns of behaviour in relation to leisure activities.

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### *Plans for future periods (continued)*

There may also be opportunities to grow new markets and capitalise on revived levels of interest in outdoor physical activities and sports.

Support for outdoor and adventure sport remains a key element of **sportscotland's** corporate strategy and the national centres will continue to have a key role in supporting this in the future.

#### **Structure, governance and management**

##### **Governing documents**

The Trust Company is limited by guarantee. The guarantor is:

	<b>Number</b>	<b>Value £</b>
The Scottish Sports Council (trading as <b>sportscotland</b> )	1	1

The governing documents of the Trust Company are the Memorandum and Articles of Association along with **sportscotland's** Memorandum of Understanding with the Trust Company.

Board meetings are held every three to four months and the Directors have full, strategic decision-making responsibility. All Directors are entitled to attend these meetings.

##### **Appointment of Directors**

As set out in the Memorandum of Understanding between the Trust Company and **sportscotland**, the Chair is appointed by **sportscotland** from one of the two non-executive directors appointed to the Trust Company Board by **sportscotland**. All remaining directors are recruited through an open recruitment process and are independent of **sportscotland**.

##### **Trustee induction and training**

Newly appointed Directors are subject to a formal induction process as part of their appointment. This process involves briefings from the Chair and operational overviews from **sportscotland's** Chief Executive and the Principals.

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### Organisation

The Board of Directors, which can have up to 10 members, administers the company. The board normally meets quarterly. To facilitate effective operations, the Centre principals have delegated authority for operational matters including finance, employment and operational activities.

There is an Audit Committee which normally meets 1-2 times a year. Membership of the Audit Committee consists of five non-executive directors. The membership during the 2019/20 financial year is detailed below:

Frances R Wood (Chair)

Kirsty Garrett

Pamela Woodman

Kay Morrison

Dilawer Singh MBE

The Audit Committee and the Trust Company Board receive periodic reports from the Internal Auditor for **sportscotland** when these relate to the Trust Company. **sportscotland** utilises a professional firm of accountants, BDO LLP, as its internal auditor, who operate to standards defined in the *Government Internal Audit Public Sector Standards*. BDO LLP submits regular reports, which include an independent opinion on the adequacy and effectiveness of **sportscotland**'s systems of internal control together with recommendations for improvement. BDO's contract was completed on 31 March 2020, and, from 1 April 2020, Scott Moncrieff has been appointed as the new Internal Auditors.

#### Related parties and co-operation with other organisations

None of our Directors receive remuneration or other benefits from their work.

All Directors are required to disclose potential conflicts of interest on the Register of Interests, which is published on the web-site at the following link:

<https://sportscotland.org.uk/about-us/who-we-are/trust-company-board/>

#### Pay policy for senior staff

All staff working for the National Centres are employed by **sportscotland** and as such provide services to the Trust Company.

**sportscotland** operates a Performance and Development Review (PDR) system to determine the individual rewards paid to all employees along with senior managers and directors. All pay awards continue to be subject to the Scottish Government Public Sector Pay Policy.

#### Equal Opportunities in employment and disabled employees

The Trust Company is committed to the promotion of policies for equal opportunities and to non-discrimination on the grounds of disability.

## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

#### **Staff policies applied during the year**

The Trust Company is committed to promoting equality and diversity in employment. **sportscotland** recognises the unique contribution each employee can make and aims to promote a climate of respect for all, requiring all employees to treat each other with fairness, dignity and respect.

The Trust Company is opposed to any form of discrimination against job applicants or employees on the grounds of gender or gender reassignment, disability, age, ethnic or national origin, marital status, religion or belief, sexual orientation, trade union activity, responsibility for dependents or other relevant factors.

In the case of disabled applicants who identify themselves at the application stage, appropriate interview arrangements (such as accessible interview rooms or the assistance of a sign language interpreter) will be offered to enable such candidates to compete on an equal basis.

The Equality and Diversity in Employment Policy supports the Trust Company's wider equality agenda through encouraging the development of a more diverse workforce, where employees understand and promote equality, and where equality is mainstreamed into every aspect of our work.

The Trust Company is committed to ensuring that all employment policies and practices are non-discriminatory in line with relevant employment legislation and best practice.

All employees will be supported to achieve their full potential and all employees that self identify as having additional support needs will have an annual review to assess and review support measures.

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### Reference and administrative details of the charity, its trustees and advisors

The registered name of the charity is "The Scottish Sports Council Trust Company".

The Scottish Sports Council Trust Company (the Trust Company) is constituted as a company limited by guarantee under Companies Act legislation and has been recognised by the Inland Revenue as having charitable status and, as such, is exempt from corporation tax.

The company registration number is SC137068 and the registered charity number is SC020175.

#### Registered Office

The address of the Company's registered office is:

Doges, Templeton on the Green  
62 Templeton Street  
Glasgow  
G40 1DA

#### Professional advisors

The professional advisors to the Trust Company are:

<b>Bankers:</b>	Bank of Scotland 206 St John's Road Edinburgh EH12 8SH	<b>Solicitors:</b>	Wright, Johnston & Mackenzie LLP 302 St Vincent Street Glasgow G2 5RZ
<b>Auditor:</b>	Scott-Moncrieff Audit Services 25 Bothwell Street Glasgow G2 6NL	<b>Actuaries:</b>	Hymans Robertson LLP 221 West George Street Glasgow G2 2ND

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### Directors and Trustees

All Directors are also the Trustees for the purposes of charity law; however, we refer to these individuals as Directors throughout the Annual Report.

In April 2010, the Trust Company Board was restructured so that, under the Charity and Investment (Scotland) Act 2005 conflict of interest regulations, the Board has independence from the main Scottish Sports Council Board.

All Directors are non-executive and are as follows:

Frances R Wood	(Chair)
Pamela Woodman	
Kay Morrison	
David Rhoney	
Dilawer Singh MBE	
Jane Booth (nee Walters)	
Kelsey Blemings	(resigned 21 April 2019)
Kirsty Garrett	
Susie Sandilands	
Kirstie Hepburn	(appointed 8 August 2019)
Mark Gaffney	(appointed 14 November 2019)
Iain Houston	(appointed 14 November 2019)
Robin Strang	(appointed 14 November 2019)

The Secretary, Christopher Knudsen, resigned on 6 February 2020.

Tamsin Nankivell was appointed as Secretary on 14 May 2020.

The day-to-day management of the Trust Company is delegated by the Directors to the Principal of Glenmore Lodge and the Head of Centre for Inverclyde and Cumbrae as follows:

Shaun Roberts	Glenmore Lodge
Barry Fleeting	Inverclyde and Cumbrae

## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

#### **Statement of the Directors' responsibilities**

The Directors are responsible for preparing the Directors' Report including the Strategic Report and the financial statements in accordance with applicable law and regulations.

Charity and company law require the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards including Financial Reporting Standards 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Trust Company and of the income and expenditure of the Trust Company for that year. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust Company's transactions and disclose with reasonable accuracy at any time the financial position of the Trust Company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the Trust Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### **Disclosure of information to the auditor**

As far as each of the Directors at the time the report is approved are aware:

- there is no relevant information of which the Trust Company's auditor is unaware; and
- the Directors, having made enquiries of fellow directors and the Trust Company's auditor that they ought to have individually undertaken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

#### **Auditor**

The appointed auditor, Scott-Moncrieff, tendered their resignation and were replaced by Scott-Moncrieff Audit Services. This is the final year Scott-Moncrieff Audit Services will act as external auditor. A tender process will be undertaken in the autumn to appoint an external auditor for the 202/21 financial statements.

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

**Post balance sheet events**

There are no significant events affecting the Trust company other than the impact of Covid-19 and the Cumbernauld closure, as explained above.

By Order of the Board

A handwritten signature in black ink that reads "Frances R Wood". The signature is written in a cursive style with a large initial 'F' and 'W'.

**Frances R Wood**  
**Chair**

**6 August 2020**



## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2020**

#### **Opinion**

We have audited the financial statements of The Scottish Sports Council Trust Company (the charitable company) for the year ended 31 March 2020 which comprise the Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Emphasis of matter – going concern**

We draw attention to the matter referred to in Note 2(b) of the Financial Statements. Our opinion is not qualified in respect of this matter.

## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2020**

#### **Other information**

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report (incorporating the Strategic Report), which includes the Directors' Report and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report included within the Directors' Report (incorporating the Strategic Report) have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report (incorporating the Strategic Report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## **THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

### **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2020**

#### **Responsibilities of the directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page 13, the directors (who are the directors for the purposes of company law and trustees for the purposes of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditor's Report.

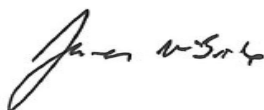
## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2020

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's directors, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Our audit work has been undertaken so that we might state to the charitable company's members, as a body, and the charitable company's directors, as a body, those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members, as a body, and the charitable company's directors, as a body, for our audit work, for this report, or for the opinions we have formed.



**James McBride**  
**Senior Statutory Auditor**

For and on behalf of Scott-Moncrieff Audit Services, Statutory Auditor  
Eligible to act as an auditor in terms of Section 1212 of the Companies Act  
25 Bothwell Street  
Glasgow  
G2 6NL

Date: 6 August 2020

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2020

	Note	Unrestricted funds £000	Restricted funds £000	Total 2020 £000	Total 2019 £000
<b>Income from</b>					
Donations and legacies	5	3,770	808	4,578	3,844
Income from other trading activities	5	121	-	121	152
Charitable activities	5	3,530	-	3,530	3,751
<b>Total income</b>		<b>7,421</b>	<b>808</b>	<b>8,229</b>	<b>7,747</b>
<b>Expenditure on</b>					
Expenditure on raising funds	7	(424)	-	(424)	(438)
Charitable activities	7	(8,062)	-	(8,062)	(8,307)
<b>Total expenditure</b>		<b>(8,486)</b>	<b>-</b>	<b>(8,486)</b>	<b>(8,745)</b>
<b>Net (expenditure)/income</b>		<b>(1,065)</b>	<b>808</b>	<b>(257)</b>	<b>(998)</b>
Transfers between funds		852	(852)	-	-
<b>Net expenditure before other recognised gains and losses</b>		<b>(213)</b>	<b>(44)</b>	<b>(257)</b>	<b>(998)</b>
<b>Other recognised gains</b>					
Gain on revaluation of assets	10	1,108	-	1,108	-
Actuarial gain/(loss) on defined benefit pension schemes	17	1,501	-	1,501	(526)
<b>Net movement in funds</b>	9	<b>2,396</b>	<b>(44)</b>	<b>2,352</b>	<b>(1,524)</b>
Total funds at 1 April 2019	18,19	20,535	44	20,579	22,103
<b>Total funds at 31 March 2020</b>	18,19	<b>22,931</b>	<b>-</b>	<b>22,931</b>	<b>20,579</b>

All the results for the year are derived from continuing operations.

The notes to these financial statements form part of these financial statements.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## BALANCE SHEET AS AT 31 MARCH 2020

	Note	2020 £000	2019 £000
<b>Fixed assets</b>			
Property, plant & equipment	10	26,640	25,294
Intangible assets	11	-	-
		<u>26,640</u>	<u>25,294</u>
<b>Current assets</b>			
Stocks	12	32	29
Debtors	13	153	153
Cash at bank and in hand	14	81	342
		<u>266</u>	<u>524</u>
<b>Creditors: amounts falling due within one year</b>	15	<u>(1,061)</u>	<u>(1,208)</u>
<b>Net current liabilities</b>		<u>(795)</u>	<u>(684)</u>
<b>Creditors: amounts falling due after more than one year</b>	16	<u>(1,454)</u>	<u>(1,636)</u>
<b>Net assets excluding pension liability</b>		24,391	22,974
Pension liability	17	<u>(1,460)</u>	<u>(2,395)</u>
<b>Net assets</b>		<u>22,931</u>	<u>20,579</u>
<b>Funds</b>			
Restricted funds	18	-	44
Unrestricted funds	18	22,931	20,535
	19	<u>22,931</u>	<u>20,579</u>

The financial statements were authorised for issue by the Board of Directors on 6 August 2020 and were signed on its behalf by:



**Frances R Wood, Chair**

Registered Number SC137068

The notes to these financial statements form part of these financial statements.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2020

	Note	2020 £000	2019 £000
<b>Cash flows from operating activities</b>			
Net expenditure		(257)	(998)
Depreciation		595	604
Amortisation		-	17
Gain on sale of tangible fixed assets		(10)	-
(Increase)/decrease in stock		(3)	132
Decrease in debtors		-	548
Decrease in creditors		(329)	(122)
Net return on pension scheme		566	593
<b>Net cash provided by operating activities</b>		<u>562</u>	<u>774</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(833)	(715)
Proceeds on sale of tangible fixed assets		10	-
<b>Net cash used in investing activities</b>		<u>(823)</u>	<u>(715)</u>
<b>(Decrease)/increase in cash and cash equivalents in the year</b>		(261)	59
<b>Cash and cash equivalents at 1 April</b>	14	342	283
<b>Cash and cash equivalents at 31 March</b>	14	<u>81</u>	<u>342</u>

### Analysis of net debt

	At 1 April 2019 £000	Cash flows £000	At 31 March 2020 £000
Cash and cash equivalents	342	(261)	81

The notes to these financial statements form part of these financial statements.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 1. General Information

These financial statements are presented in pounds sterling (GBP) as that is the currency in which the Trust Company's transactions are denominated. They comprise the financial statements of the Trust Company.

The principal activity of the Trust Company is to operate the National Sports Centres at Glenmore Lodge, near Aviemore, Inverclyde, at Largs and Great Cumbrae.

The Trust Company is a private company limited by guarantee, incorporated in the United Kingdom and registered in Scotland. It is recognised as a charitable company for tax purposes by HMRC and is registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC020175. Details of the registered office and company registration number can be found in the Directors' Report (incorporating the Strategic Report).

### 2. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

#### (a) Basis of preparation

The financial statements are prepared under the historical cost convention and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102) (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice (SORP) 'Accountancy and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)', the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historic cost or transaction value unless otherwise stated in the relevant accounting policy.

The preparation of financial statements in compliance with FRS102 requires the use of certain critical accounting estimates. It also requires Directors to exercise their judgement in the process of applying the accounting policies (see note 3).

#### (b) Going concern

**sportscotland** has historically and will continue to support the Trust Company to the extent needed, through the funding supplied to **sportscotland** on an annual basis by the Scottish Government, reflecting the contribution of the Trust Company's national centres in supporting the delivery of the **sportscotland** Corporate Strategy.

The Trust Company has and will continue to be reliant on the funding from **sportscotland** to enable it to continue to operate and to meet its pension liability, as per the Memorandum of Understanding agreed with **sportscotland**. This Memorandum of Understanding is reviewed and approved each year by the **sportscotland** Board, with the most recent approval in June 2020.



# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 2. Accounting policies (continued)

#### (b) Going concern (continued)

A budget has been prepared for the Trust Company for the year ended 31 March 2021 which includes sensitivity analysis. Part of this sensitivity analysis considered the financial impact of the national performance centres not opening in the financial year ended 31 March 2021 due to the continued restrictions imposed by COVID-19. This scenario required a funding contribution from **sportscotland** of £4.7m. This budget and sensitivity analysis was considered by the **sportscotland** board as part of the approval of the sportscotland budget in June 2020, which included funding of £4.7million for the Trust Company for 2020-21.

However since the budget was approved the financial outlook has improved as the centres at Inverclyde and Glenmore Lodge have begun to operate in a limited manner. As restrictions lift and if there is no further lockdown, the operations should continue to grow although it is unlikely that the centres will be able to operate at pre-COVID 19 capacity in the next 6 to 12 months. Further to this, the Trust Company has benefited from the HMRC furlough scheme and is expected to recover around £500K under the scheme which had not been anticipated within the budget.

**sportscotland** has a funding agreement in place for the financial year ending 31 March 2021 with the Scottish Government which allows it to support the Trust Company for the financial year ending 31 March 2021. Funding from the Scottish Government to **sportscotland** is expected to continue in the financial year ending 31 March 2022 allowing **sportscotland** to continue to provide the required financial support to the Trust Company to continue to trade in the year ending 31 March 2022. Thus, the Directors have prepared the financial statements on a going concern basis.

#### (c) Income and expenditure recognition policy

##### Income

All income is included in the Statement of Financial Activities when the Trust Company is entitled to the income, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:-

- Donation and legacy income is received by way of grants, donations and legacies and is included in the Statement of Financial Activities when the Trust Company becomes entitled to the funds, it is probable that the income will be received and the amount can be measured reliably;
- Income from charitable activities is accounted for when earned, it is probable that the income will be received and the amounts can be measured reliably;
- Income from other trading activities is accounted for when earned;
- Investment income is recognised when receivable and the amount can be measured reliably; and
- Other income is recognised when the Trust Company is entitled to the income and the amount can be measured reliably.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 2. Accounting policies (continued)

#### (c) Income and expenditure recognition policy (continued)

##### Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. As no system exists to directly attribute costs between charitable activities expenditure and raising funds expenditure an estimate is made each year based on activity. Expenditure comprises:

- Cost of raising funds expenditure comprises the costs associated with attracting income;
- Charitable activities expenditure comprises those costs incurred by the Trust Company in the delivery of its activities for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them; and
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the Trust Company and comprise the audit fee only.

All costs (including support costs) relating to a particular activity are allocated directly.

#### (d) Value added tax

All income and expenditure is shown net of Value Added Tax (VAT). The Trust Company incurs some irrecoverable VAT due to the nature of its activities. This is allocated to expenditure categories on the same basis as the cost. Some irrecoverable VAT arises on fixed asset purchases directly incurred by the Trust Company but this is deemed negligible and is charged to expenditure.

#### (e) Post-retirement benefits

All members of staff have the option of joining the Strathclyde Pension Fund (SPF). Existing employees are entitled to maintain their membership of the Scottish Teachers Superannuation Scheme (STSS). Both are defined benefit pension schemes.

##### SPF

The SPF is a pension scheme providing benefits based on final pensionable pay. The assets and liabilities of the scheme are held separately from those of the Trust Company. Pension scheme assets are measured using market values. Pension scheme liabilities are measured using a projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability.

The pension scheme surplus (to the extent that it is recoverable) or deficit is recognised in full. The movement in the scheme surplus/deficit is split between operating charges, finance items and actuarial gains and losses.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 2. Accounting policies (continued)

#### (f) Leases

The rental costs of operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

#### (g) Fixed assets and depreciation

Individual fixed assets costing £2,000 or more are capitalised at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Freehold land and buildings are carried at fair value at the date of the revaluation plus any subsequent additions at cost less any subsequent accumulated depreciation and impairment losses. Revaluations are undertaken with sufficient regularity, at least every 5 years, to ensure the carrying amount does not differ materially from that which would be determined using the fair value at the Balance Sheet date. Fair values are determined from market based evidence normally undertaken by third party professional qualified valuers.

Depreciation is provided on all fixed assets, other than land and assets under construction, at rates calculated to write off the revalued amount/historical cost, less estimated residual value, of each asset evenly over its expected useful life, as follows:-

Freehold buildings	50 years
Fixtures and fittings	5 years
Equipment (general and computing)	4 years
Motor vehicles	4 years
Intangible assets	4 years

Depreciation is only provided for in the year of acquisition if the asset is purchased prior to 30 September. No depreciation is provided in the year of disposal.

Intangible assets comprise the cost of software capitalised.

Where an asset is held under a finance lease, depreciation is provided over the shorter of the lease term and the policy for the class of assets concerned.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 2. Accounting policies (continued)

#### (h) Stocks

General stocks are stated at the lower of cost and net realisable value, which is based on estimated selling price. Costs of producing free issue publications are written off in the year of purchase.

#### (i) Debtors

Short term debtors are measured at transaction price, less any impairment.

#### (j) Cash and cash equivalents

Cash and cash equivalents include cash and short term highly liquid deposits with a short maturity of twelve months or less from the date of opening of the deposit or similar account.

#### (k) Creditors

Short term trade creditors are measured at transaction price.

#### (l) Financial instruments

The Trust Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities such as trade and other debtors and creditors and amounts owed from the parent undertaking. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cashflows and subsequently at amortised cost using the effective interest method.

#### (m) Fund accounting

Restricted funds are to be issued for specified purposes laid down by the donor. Expenditure for these purposes is charged to the fund.

Unrestricted funds are donations and other income sources received or generated in the furtherance of the general objectives of the company.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 3. Judgements in applying policies and key sources of estimates uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from each estimate.

The directors are satisfied that the accounting policies are appropriate and applied consistently. Key sources of estimation have been applied as follows:

#### **Estimate**

#### **Basis of estimation**

Depreciation & amortisation of fixed assets

Fixed assets are depreciated and amortised over the useful life of the asset. The useful lives of fixed assets are based on the knowledge of senior management, with reference to assets expected life cycle.

Bad debt provision

Trade debtors are reviewed by appropriately experienced senior management at each Centre on a case by case basis with the balance outstanding and ageing of debtor taken into consideration.

The obligations under the Strathclyde Pension Scheme

The actuarial assumptions are prepared by a qualified actuary. The Directors review these assumptions to ensure they are reasonable.

Valuations used for freehold land and buildings

Freehold land and buildings were valued by an appropriately qualified surveyor using market data at the valuation date.

Allocation of expenditure between activities

Expenditure is allocated between expenditure on raising funds and charitable activities. The split is 5% to raising funds and 95% to charitable activities.

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

### 4. Comparative Statement of Financial Activities (incorporating the Income and Expenditure Account)

	Unrestricted funds £000	Restricted funds £000	Total 2019 £000
<b>Income from</b>			
Donations and legacies	3,354	490	3,844
Income from other trading activities	152	-	152
Charitable activities	3,751	-	3,751
<b>Total income</b>	<u>7,257</u>	<u>490</u>	<u>7,747</u>
<b>Expenditure on</b>			
Expenditure on raising funds	(438)	-	(438)
Charitable activities	(8,307)	-	(8,307)
<b>Total expenditure</b>	<u>(8,745)</u>	<u>-</u>	<u>(8,745)</u>
<b>Net (expenditure)/income</b>	(1,488)	490	(998)
Transfers between funds	709	(709)	-
<b>Net expenditure before other recognised gains and losses</b>	<u>(779)</u>	<u>(219)</u>	<u>(998)</u>
<b>Other recognised gains</b>			
Actuarial loss on defined benefit pension schemes	(526)	-	(526)
<b>Net movement in funds</b>	<u>(1,305)</u>	<u>(219)</u>	<u>(1,524)</u>

THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

5. Income

Donations and legacies

	Unrestricted funds	Restricted funds	Total £000
<b>2020</b>			
Funding from <b>sportscotland</b>	3,770	-	3,770
Assets donated by <b>sportscotland</b>	-	808	808
	<u>3,770</u>	<u>808</u>	<u>4,578</u>
<b>2019</b>			
Funding from <b>sportscotland</b>	3,334	-	3,334
Assets donated by <b>sportscotland</b>	-	490	490
Other donations	20	-	20
	<u>3,354</u>	<u>490</u>	<u>3,844</u>

Income from other trading activities

	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>2020</b>				
Staff meals and accommodation	21	10	27	58
Other income	2	16	45	63
	<u>23</u>	<u>26</u>	<u>72</u>	<u>121</u>
<b>2019</b>				
Staff meals and accommodation	45	7	28	80
Other income	4	26	42	72
	<u>49</u>	<u>33</u>	<u>70</u>	<u>152</u>

THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

5. Income (continued)

Charitable activities

	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>2020</b>				
Course fees	426	405	1,094	1,925
Hires, sales & hospitality	942	59	422	1,423
Facilities hire North Ayrshire Council	182	-	-	182
	<u>1,550</u>	<u>464</u>	<u>1,516</u>	<u>3,530</u>

	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>2019</b>				
Course fees	561	486	1,155	2,202
Hires, sales & hospitality	817	67	483	1,367
Facilities hire North Ayrshire Council	182	-	-	182
	<u>1,560</u>	<u>553</u>	<u>1,638</u>	<u>3,751</u>

**Funding from sportscotland**

During the period funding of £3,770k (2019: £3,334k) was received from **sportscotland** and assets donated of £808k (2019: £490).

**sportscotland** intends to continue to provide financial support to the Trust Company subject only to the availability of funding from the Scottish Government.



**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**6. Employees**

Total staff costs comprise:

	<b>2020</b>	2019
	<b>£000</b>	£000
Wages and salaries	3,144	3,162
Social security costs	278	271
Pension costs	1,046	1,087
	<u>4,468</u>	<u>4,520</u>

The pension costs include £500k (2019: £559k) of a charge as a result of the annual Strathclyde pension valuation (see note 17).

The average staff numbers, including part-time and full-time employees, was made up as follows:

	<b>2020</b>	2019
	<b>Number</b>	Number
Inverclyde and Cumbrae	75	85
Glenmore Lodge	60	61
	<u>135</u>	<u>146</u>

All employment contracts are with **sportscotland** and the relevant amounts charged to the Trust Company.

Number of employees with emoluments over £60,000:-

	<b>2020</b>	2019
	<b>Number</b>	Number
£60,000 - £69,999	-	1
£70,000 - £79,999	1	-

The pension contributions for employees earning over £60,000 were:-

	<b>2020</b>	2019
	<b>£000</b>	£000
Pension contributions	<u>12</u>	<u>12</u>

No emoluments were paid to Directors in either year.

Key management personnel comprise of the Principal and Head of Centre.

The emoluments of key management (excluding pension contributions and including benefits in kind) for the year were £131k (2019: £126k). The employers' NI contributions for the year were £15k (2019: £14k). Their pension contributions for the year were £24k (2019: £23k).

THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

7. Expenditure

2020	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>Raising funds</b>				
Staff costs	78	50	95	223
Outside catering costs	34	8	12	54
Operating lease rentals	1	-	1	2
<b>Support costs:</b>				
Administration	9	4	9	22
Training	5	4	40	49
Disallowed VAT	5	-	4	9
Household	5	-	2	7
Establishment	14	4	10	28
Depreciation and amortisation	23	4	3	30
	<u>174</u>	<u>74</u>	<u>176</u>	<u>424</u>

2020	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>Charitable activities</b>				
Staff costs	1,476	953	1,816	4,245
Outside catering costs	653	153	227	1,033
Operating lease rentals	8	4	28	40
<b>Support costs:</b>				
Administration	167	73	161	401
Training	94	86	750	930
Disallowed VAT	104	-	69	173
Household	93	-	40	133
Establishment	276	66	190	532
Depreciation and amortisation	431	77	57	565
Governance costs	4	2	4	10
	<u>3,306</u>	<u>1,414</u>	<u>3,342</u>	<u>8,062</u>

THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

7. Expenditure (continued)

2019	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>Raising funds</b>				
Staff costs	84	49	93	226
Outside catering costs	36	10	12	58
Operating lease rentals	1	-	1	2
<b>Support costs:</b>				
Administration	10	4	9	23
Training	6	6	48	60
Disallowed VAT	5	-	3	8
Household	4	-	1	5
Establishment	14	3	8	25
Depreciation and amortisation	21	5	5	31
	181	77	180	438

2019	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
<b>Charitable activities</b>				
Staff costs	1,601	924	1,769	4,294
Outside catering costs	684	195	233	1,112
Operating lease rentals	10	1	28	39
<b>Support costs:</b>				
Administration	173	76	144	393
Training	109	109	902	1,120
Disallowed VAT	97	-	65	162
Household	75	-	24	99
Establishment	270	64	154	488
Depreciation and amortisation	397	107	86	590
Governance costs	4	2	4	10
	3,420	1,478	3,409	8,307

As no system exists to directly attribute costs between charitable activities expenditure and raising funds expenditure an estimate is made each year based on activity. For the year to 31 March 2020 the split was 95% charitable and 5% income generating (2019: 95% charitable and 5% income generation).

The Charitable Company was charged a management charge of £295k (2019: £317k) by **sportscotland** in the year. This has been allocated as £nil (2019: £10k) governance costs, £15k (2019: £15k) as expenditure on raising funds - administration expenses and £280k (2019: £292k) as expenditure on charitable activities - administration expenses.

Each centre is operated as a separate cost centre within the Trust Company. Support costs are allocated to the centre that incurred the cost.

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**8. Governance costs**

	<b>2020</b>	2019
	<b>£000</b>	£000
Audit fee	10	10

**9. Net movement in funds**

Net movement in funds are stated after charging:

	<b>2020</b>	2019
	<b>£000</b>	£000
Amortisation	-	17
Depreciation	595	604
Auditor's remuneration – audit fee	10	10
Operating lease rentals	42	41

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**10. Tangible fixed assets**

	<b>Freehold land and buildings £000</b>	<b>Assets under construction £000</b>	<b>Fixtures &amp; fittings £000</b>	<b>Equipment £000</b>	<b>Motor vehicles £000</b>	<b>Total £000</b>
<b>Cost/valuation</b>						
At 1 April 2019	25,699	389	75	1,102	148	27,413
Additions	429	143	-	201	60	833
Transfers	532	(532)	-	-	-	-
Disposals	-	-	-	-	(20)	(20)
Revaluation	(329)	-	-	-	-	(329)
<b>At 31 March 2020</b>	<b>26,331</b>	<b>-</b>	<b>75</b>	<b>1,303</b>	<b>188</b>	<b>27,897</b>
<b>Accumulated depreciation</b>						
At 1 April 2019	(943)	-	(75)	(1,015)	(86)	(2,119)
Charge for year	(494)	-	-	(81)	(20)	(595)
Disposals	-	-	-	-	20	20
Revaluation	1,437	-	-	-	-	1,437
<b>At 31 March 2020</b>	<b>-</b>	<b>-</b>	<b>(75)</b>	<b>(1,096)</b>	<b>(86)</b>	<b>(1,257)</b>
<b>Net book value</b>						
<b>At 31 March 2020</b>	<b>26,331</b>	<b>-</b>	<b>-</b>	<b>207</b>	<b>102</b>	<b>26,640</b>
At 31 March 2019	24,756	389	-	87	62	25,294

All land and buildings were revalued as at 31 March 2020. The valuation was carried out by an independent valuer, DVS, the commercial arm of the Valuation Office Agency.

Grants made to **sportscotland** after 1 April 1992 and subsequently by **sportscotland** to the Trust Company were made on the basis that any fixed assets acquired, extended or improved by such grants should be available for claw back (the return of sales proceeds to the Exchequer) in the event of disposal or change in use.

If fixed assets had not been revalued they would be included at a capitalised value of £30,128k with aggregate depreciation thereon of £6,872k (2019: £29,314k and £6,191k).

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**11. Intangible fixed assets**

	<b>Software £000</b>
<b>Cost</b>	
At 1 April 2019 and 31 March 2020	<u>74</u>
<b>Amortisation</b>	
At 1 April 2019	(74)
Charge for year	-
At 31 March 2020	<u>(74)</u>
<b>Net Book Value</b>	
At 31 March 2020	<u>-</u>
At 31 March 2019	<u>-</u>

**12. Stocks**

	<b>2020 £000</b>	2019 £000
Goods held for resale	26	21
Consumable stores	6	8
	<u>32</u>	<u>29</u>

**13. Debtors**

	<b>2020 £000</b>	2019 £000
Trade debtors	77	88
Prepayments	76	65
	<u>153</u>	<u>153</u>

Trade debtors is shown net of the bad debts provision of £24k (2019: £29k). Movements in the bad debts provision are included within support costs.

**14. Cash and cash equivalents**

	<b>2020 £000</b>	2019 £000
Cash at bank and in hand	<u>81</u>	<u>342</u>

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**15. Creditors: amounts falling due within one year**

	<b>2020</b>	2019
	<b>£000</b>	£000
Trade creditors	144	238
Amounts owed to the parent undertaking	311	185
Accruals	110	129
Deferred income	496	656
	<u>1,061</u>	<u>1,208</u>

**16. Creditors: amounts falling due after more one year**

	<b>2020</b>	2019
	<b>£000</b>	£000
Deferred income	<u>1,454</u>	<u>1,636</u>

Movements in deferred income during the year are as follows:

	<b>2020</b>	2019
	<b>£000</b>	£000
At 1 April 2019	2,292	2,449
Released in the year	(656)	(631)
Deferred in the year	314	474
At 31 March 2020	<u>1,950</u>	<u>2,292</u>

Income is deferred when it relates to courses which are due to be run after the year end and income relating to a service level agreement that commenced in April 2018.

Deferred income will be released to the Statement of Financial Activities when the Trust Company has earned the income. £727k (2019: £908k) of the deferred income will be released after 5 years (in line with the length of the service agreement).

Included in income from charitable activities is a release of deferred income of £656k (2019: £631k).

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

#### 17. Pension and Similar Obligations

All members of staff have the option of joining the Strathclyde Pension Fund (SPF). The scheme is a defined benefit scheme and the Company contributes 19.3% (2019: 19.3%) to the scheme. Employee contributions are a fixed percentage based on gross salary. The charge in the financial statements of £544k (2019: £528k) reflects the costs incurred by the Company during the year for the SPF.

The pension costs are assessed in accordance with the advice of independent qualified actuaries using the projected unit method. The latest actuarial valuation of the SPF scheme was as at 31 March 2017.

#### The Strathclyde Pension Fund

Strathclyde Pension Fund operates a defined benefit scheme in the UK. A full actuarial valuation was carried out at 31 March 2017 by a qualified independent actuary. Strathclyde Pension Fund has accounted for the defined benefit scheme using the interim valuation updated to 31 March 2020.

The major assumptions used by the actuary were:

	31 March 2020	31 March 2019
Rate of increase in salaries	2.9%	3.6%
Rate of increase in pensions in payment and deferred pensions	1.8%	2.4%
Discount rate applied to scheme liabilities	2.3%	2.5%

#### Mortality

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI2018 model with an allowance for smoothing of recent mortality experiences and long term rates of 1.5% p.a. for males and 1.25% p.a. for females. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current pensioners	20.7 years	22.9 years
Future pensioners	22.2 years	24.6 years

#### Sensitivity analysis

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Change in assumptions at 31 March 2020:	Approximate % Increase to Defined Benefit Obligation	Approximate monetary amount (£000)
0.5% decrease in Real Discount Rate	14%	2,009
0.5% increase in the Salary Increase Rate	3%	399
0.5% increase in the Pension Increase Rate (CPI)	11%	1,578



**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**17. Pension and Similar Obligations (continued)**

**Scheme Assets**

The assets in the scheme and the expected rate of return were:

	<b>% of Scheme assets</b>	<b>Value at 31 March 2020 £000</b>	<b>% of Scheme assets</b>	<b>Value at 31 March 2019 £000</b>
Equities	59%	7,749	64%	8,482
Bonds	26%	3,415	24%	3,181
Property	13%	1,707	10%	1,325
Cash	2%	263	2%	265
<b>Total</b>		<b>13,134</b>		<b>13,253</b>
Present value of scheme liabilities		<b>(14,594)</b>		<b>(15,648)</b>
<b>Net pension liability</b>		<b>(1,460)</b>		<b>(2,395)</b>

The asset values at 31 March 2020 and 2019 are at bid price as required by FRS 102.

The overall expected long term return on plan assets is a weighted average of the expected long term returns for equity securities, debt securities and other assets.

Analysis of amounts charged to net expenditure:

	<b>2020 £000</b>	<b>2019 £000</b>
Amounts included in salary costs		
Current service cost	(940)	(778)
Past service cost	-	(188)
Contributions by the employer	440	407
	<b>(500)</b>	<b>(559)</b>
Amounts included in finance costs:		
Expected return on pension scheme assets	337	332
Interest on pension scheme liabilities	(403)	(366)
<b>Net return</b>	<b>(66)</b>	<b>(34)</b>

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**17. Pension and Similar Obligations (continued)**

Analysis of amounts included in other recognised gains and losses:

	<b>2020</b>	2019
	<b>£000</b>	£000
Other experience	71	-
Actual return less expected return on scheme assets	(909)	609
Changes in demographic assumptions	593	-
Changes in assumptions underlying the present value of scheme liabilities	1,746	(1,135)
Actuarial gain/(loss) recognised in the Statement of Financial Activities	<u>1,501</u>	<u>(526)</u>

Reconciliation and changes in the present value of the defined benefit obligation were as follows:

	<b>2020</b>	2019
	<b>£000</b>	£000
Opening defined benefit obligation	15,648	13,175
Current service cost	940	778
Past service cost	-	188
Interest cost	403	366
Contributions by members	153	143
Actuarial (gains)/losses	(2,410)	1,135
Estimated benefits paid	(140)	(137)
Closing defined benefit obligation	<u>14,594</u>	<u>15,648</u>

The estimated value of employer's contributions for the year to 31 March 2021 will be £440k.

Reconciliation and changes in the fair value of scheme assets are as follows:

	<b>2020</b>	2019
	<b>£000</b>	£000
Opening fair value of employer's assets	13,253	11,899
Expected return on assets	337	332
Contributions by members	153	143
Contributions by the employer	440	407
Actuarial gains/(losses)	(909)	609
Estimated benefits paid	(140)	(137)
Closing fair value of employer's assets	<u>13,134</u>	<u>13,253</u>
Net pension liability	<u>(1,460)</u>	<u>(2,395)</u>

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**17. Pension and Similar Obligations (continued)**

**History of Experience Gains and Losses**

	<b>Value at 31 March 2020 £000</b>	Value at 31 March 2019 £000	Value at 31 March 2018 £000	Value at 31 March 2017 £000	Value at 31 March 2016 £000
Difference between the expected and actual return on assets	(909)	609	203	1,701	(57)
Value of assets	13,134	13,253	11,899	10,920	8,450
Percentage of assets	(6.9%)	4.6%	1.7%	15.6%	(0.7%)
Experience gains on liabilities	71	-	933	-	78
Total present value of liabilities	14,594	15,648	13,175	13,858	9,572
Percentage of the total present value of liabilities	0.5%	0.0%	7.1%	0.0%	1.0%
Actuarial gains/(losses) recognised in the Statement of Financial Activities for the year	1,501	(526)	2,099	(1,670)	1,466
Total present value of liabilities	14,594	15,648	13,175	13,858	9,572
Percentage of the total present value of liabilities	10.3%	(3.4)%	15.9%	(12.1)%	15.3%

THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

18. Funds

2020	At 1 April 2019 £000s	Income and endowments £000s	Expenditure £000s	Transfers £000s	Other recognised gains £000s	At 31 March 2020 £000s
<b>Restricted funds</b>						
Project fund	44	-	-	(44)	-	-
Capital contribution fund	-	808	-	(808)	-	-
	44	808	-	(852)	-	-
<b>Unrestricted funds</b>						
General fund	20,535	7,421	(8,486)	852	2,609	22,931
<b>Total funds</b>	<b>20,579</b>	<b>8,229</b>	<b>(8,486)</b>	<b>-</b>	<b>2,609</b>	<b>22,931</b>

2019	At 1 April 2018 £000s	Income and endowments £000s	Expenditure £000s	Transfers £000s	Other recognised gains £000s	At 31 March 2019 £000s
<b>Restricted funds</b>						
Project fund	263	-	-	(219)	-	44
Capital contribution fund	-	490	-	(490)	-	-
	263	490	-	(709)	-	44
<b>Unrestricted funds</b>						
General fund	21,840	7,257	(8,745)	709	(526)	20,535
<b>Total funds</b>	<b>22,103</b>	<b>7,747</b>	<b>(8,745)</b>	<b>-</b>	<b>(526)</b>	<b>20,579</b>

**Restricted funds**

A private donation of £900k was received for an indoor 3G pitch at Inverclyde during 2012/13. A further £250k was received, together with Gift Aid of £288k, during 2013/14. The restrictions placed on the donations were to pay for the cost of the Facility and the balance will be used to enhance and maintain the Facility. A £650k donation was received in 2017 from North Ayrshire Council, via **sportscotland**, in connection with the relocation of the golf facility at Inverclyde. The project fund is reduced as expenditure is incurred on the respective projects. Total expenditure on this project to 31 March 2020 amounted to £2,088k (2019: £2,044k) leaving a balance of £nil (2019: £44k) as at 31 March 2020.

**THE SCOTTISH SPORTS COUNCIL TRUST COMPANY**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

**19. Analysis of net assets between funds**

Fund balances at 31 March 2020 are represented by:	<b>Unrestricted funds £000</b>	<b>Restricted funds £000</b>	<b>Total funds £000</b>
Fixed assets	26,640	-	26,640
Current assets	266	-	266
Current liabilities	(1,061)	-	(1,061)
Non-current liabilities	(1,454)	-	(1,454)
Pension liability	(1,460)	-	(1,460)
Net assets	22,931	-	22,931

Fund balances at 31 March 2019 are represented by:	<b>Unrestricted funds £000</b>	<b>Restricted funds £000</b>	<b>Total funds £000</b>
Fixed assets	25,294	-	25,294
Current assets	480	44	524
Current liabilities	(1,208)	-	(1,208)
Non-current liabilities	(1,636)	-	(1,636)
Pension liability	(2,395)	-	(2,395)
Net assets	20,535	44	20,579

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

#### 20. Company status and related parties

The Trust Company was incorporated in Scotland and is limited by guarantee. The guarantor is:

	Value £
The Scottish Sports Council (trading as <b>sportscotland</b> )	1

**sportscotland** is the national agency for sport in Scotland.

The Directors of the Trust Company and their associated organisations during the year to 31 March 2020 are detailed below:

Frances R Wood	<b>sportscotland</b> Ordinary Member of First Tier Tribunal for Scotland (Housing and Property Chamber) Linlithgow Athletic Club Linlithgow Golf Club City of Edinburgh Council Aberdeen Standard Life Strathclyde University
Kirsty Garrett	Culture and Sport Glasgow, trading as Glasgow Life
Kay Morrison	Aberdeenshire Council New Lanarkshire Diabetes Family Support Group Falkirk Community Trust
David Rhoney	Help for Heroes Scottish Disability Sport NHS Lanarkshire
Dilawer Singh MBE	Culture and Sport Glasgow, trading as Glasgow Life Scottish Ethnic Minority Sports Association Sports Council for Glasgow Punjabi Sahit Sabha
Pamela Woodman	LTA Services Limited Scottish Ministers Scottish Rugby Discipline Panel
Jane Booth	Opus 29 Consultancy Stirling Council
Susie Sandilands	<b>sportscotland</b> BBC Scotland BBC
Kirstie Hepburn	Head Talks Global Counsel Shine Collaborative Dumfries and Galloway Canine Rescue
Iain Houston	Associate Dean Academic Manager City of Glasgow College
Mark Gaffney	Scottish Disability Sport

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020

#### 20. Company status and related parties (continued)

Robin Strang	Robin Strang Consulting Community Leisure Scotland West Lothian Leisure Xcite West Lothian Leisure
--------------	---

The results of the Trust Company are included in the consolidated financial statements of **sportscotland**, copies of which can be obtained from <https://sportscotland.org.uk/>.

#### 21. Commitments under operating leases

At 31 March 2020 the Trust Company had future minimum lease payments under non-cancellable operating leases as follows:

	<b>2020</b>	2019
	<b>£000</b>	£000
Not later than 1 year	60	53
Later than 1 year and not later than 5 years	96	121
	<u>156</u>	<u>174</u>

#### 22. Subsequent events

In March 2020 a decision was made to close Cumbrae National Watersports Centre, following an extensive business review. The business will continue to operate until 30th September 2020. The review had been ongoing since August 2018 and has identified that the existing model no longer meets the needs of the sector.