## The Scottish Sports Council Trust Company Annual Report and Financial Statements For the year ended 31 March 2022

Registered Number SC137068 Charity Number SC020175 Limited By Guarantee

## THE SCOTTISH SPORTS COUNCIL TRUST COMPANY ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 CONTENTS

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#### **CHAIR'S REPORT**

2021/22 has been another challenging year for the Trust Company's National Centres and customers, as Scotland has steadily moved from pandemic lockdown restrictions at the start of the year to extensive residential and training activity by the end of the year. The staff have shown great resilience in addressing challenges and adapting to new and different ways of working. They have played a key role in supporting a wide range of customers to confidently return to sport programmes.

Inverclyde and Glenmore Lodge again made use of the HMRC Coronavirus Job Retention Scheme. This enabled the Trust Company to mitigate some of the trading losses arising from being closed and from the restrictions which continued once they reopened.

There has been an understandable nervousness from some customer groups to return to indoor settings and to residential experiences and the National Centres have worked hard to create operating environments where customers feel comfortable and confident to enjoy their sporting activities once again.

Different customer groups have returned at different speeds to the centres, staff have worked with them to identify any adaptations required to facilitate their return. The centres have also held residential sessions for key customer groups to help them with their own restart planning and to demonstrate how the centres are now able to operate.

By the end of the year residential activity has returned to a level close to pre-pandemic levels in terms of bed occupancy, and forward orders are strong once again across our different income streams at both centres, giving cautious optimism for good customer numbers and financial income in 2022/23.

**sport**scotland has continued to invest in the centres, both in terms of underpinning key operating activities and funding upgrades and enhancement to facilities to meet the needs of customers going forward, and to support engagement with new customer groups in support of **sport**scotland's strategic objectives. This will enable the centres to continue to play a key role in delivering the outcomes aligned with the ambitions of the Active Scotland Outcomes Framework (ASOF) which continues to be the Scottish Government's key policy framework for delivering a more active Scotland.

The National Centres have continued to work towards closer alignment with the Sports Development and High Performance divisions of **sport**scotland, as well as with key partners such as Governing Bodies of Sport and strategic partners in order to deliver key corporate objectives, including the implementation of specific Equality, Diversion and Inclusion initiatives.

**sport**scotland is committed to supporting the Trust Company to enable it to flourish once again now that restrictions are fully lifted. The Trust Board will support and guide senior management as they re-establish the national centres as key components in delivering the **sport**scotland Corporate Strategy and engaging more of the Scottish population from all backgrounds in sports and outdoor activity.

Maureen Campbell

Maureen Campbell Chair

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DocuSigned by:

11 August 2022

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

The Directors present their report and the audited financial statements for the year ended 31 March 2022, which have been prepared in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS102), the Charities and Trustee Investment (Scotland) Act 2005, the Companies Act 2006, the Charities Accounts (Scotland) Regulations 2006 (as amended), the Memorandum and Articles of Association, and 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102)' (Charities SORP (FRS 102)) (effective 1 January 2019).

The **sport**scotland Board has approved the planned financial investment in the Trust Company for 2022/23 as part of the approval of its budget for 2022/23, which includes the allocation of Grant in Aid from the Scottish Government for 2022/23.

## Our purposes and activities

The main purposes of the Trust Company are:

- The preservation and safeguarding of the physical and mental health of the community through physical recreation (including sports) and education in relation thereto; and
- The provision, in the interests of social welfare and for the purposes of improving the conditions of life for the person for whom the same are primarily intended, of facilities for physical recreation (including sports) which shall be available to members of the public at large, including special facilities for persons who by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances may have need of special facilities.

In order to achieve these aims the Trust Company operates the National Sports Centres at Glenmore Lodge, near Aviemore and Inverclyde, at Largs, at which courses of instruction and sporting facilities are provided. Further information on the courses and facilities provided can be obtained from the **sport**scotland (the trading name of The Scottish Sports Council) website (<a href="https://sportscotland.org.uk/">https://sportscotland.org.uk/</a>).

Through its activities the Trust Company creates outcomes across the sporting system. Delivering a return on investment by:

- Maximising and aligning resources with key partners;
- Strengthening enablers through investment in people, places and profiling sport;
- Supporting and improving sporting environments through work with clubs and communities of practice, schools and education, and investment in resources to support and improve performance sport; and
- Achieving outcomes for all people who wish to be involved in sport, remain in sport, return to sport or progress with sport.

The Trust Company is increasingly seeking to operate as one entity by the sharing of knowledge, skills and ideas between centres. The National Centres are working closely with the **sport**scotland senior management team in order to play an operational role in the delivery of key elements of the **sport**scotland corporate strategy, with a particular focus on increasing access to outdoor activity and opportunities for inclusion in sport and physical activity.

## DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT) Strategic Report

#### Achievements and performance

The **sport**scotland Trust Company operates two national centres; Glenmore Lodge, and Inverciyde. The national centres provide unique facilities and services, providing people with opportunities to participate and progress in sport. They also contribute to and at times lead innovation in specific areas of the sporting sector. In particular, the staff and facilities at the national centres and the access they provide to Scotland's outdoor landscape are an important national resource and asset in Scotland's sporting system.

## Inverclyde

Inverclyde reopened on 26<sup>th</sup> April 2021 following a further period of lockdown in early 2021. Initially, it was open for community programmes of fitness and gymnastics. The core residential business restarted in mid May, 2021 initially for high performance training camps for SGBs, with some limited club business in addition to this. All staff continued to work on a flexible furlough basis in line with the Government Job Retention Scheme until the scheme's end date of 30<sup>th</sup> September 2021.

The centre continued to be utilised as a vaccination site between April 2021 and July 2021 with the dining area as the primary venue until June 2021, with a limited number of dates in July 2021 using the indoor 3G facility. 18 Inverclyde staff continued to volunteer their own time to assist with stewarding duties to aid the mass vaccination rollout supporting the NHS teams working onsite. Over the course of the Inverclyde vaccination roll out, 19 vaccination days were held onsite delivering in excess of 18,000 first and second dose vaccines to the local population.

Despite starting the financial year under strict lockdown conditions with significant guidance still in place restricting much of our regular residential activity, a wide range of SGBs utilised the centre in 21/22, from 31 sports, representing the widest cross section of sports at Inverclyde since the centre reopened in 2017. SGBs were by far the largest segment for both revenue and number of groups, with clubs slower to restart but building pace by the year end. Due to the obvious limitations in planning and guidance, school activity was extremely limited for the majority of this trading year, with residential groups returning towards the end of the trading year.

Enquiry volumes were high, with 355 group enquiries received within the trading year representing a revenue value in excess of £2m. Over 5,000 residents were welcomed across the year from 195 groups.

Inverclyde continued to drive forward work started pre pandemic to better reflect the investment received with impact for the varied groups using the centre. This work resulted in an ambitious project working in conjunction with colleagues in sports development to utilise Inverclyde as a venue for a return to sport residential. This offer was available to all local, national and other aligned partners with 29 organisations engaging with this.

After significant delays due to a variety of factors, including the pandemic, the Golf Training Centre officially reopened after seven years in August 2021. The facility is a complete redevelopment of the original golf training centre, which closed after a partial land sale of the lower section to North Ayrshire Council to create the new Largs school campus. The Golf Training Centre includes five target greens, three varied tee positions including six covered bays and a professional's bay along with two performance greens. The Golf Training Centre now operates with a ball dispenser and collection model which places an increased demand on staff resource but offers a much better user experience and safer operating model. As of the end of this trading year there were 194 members.

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

Strategic Report

### Achievements and performance

#### Cumbrae

Cumbrae remained closed for the duration of 2021/22 with only essential maintenance taking place. Given the rural location, the site was protected using a remote security system that alerts a control room of any suspicious activity.

Throughout 2021/22 **sport**scotland staff worked closely with the local community to consider the potential for a community asset transfer at the community's request. The Cumbrae Wave Community Group was established with SCIO status. With support from North Ayrshire Council, the group appointed a project worker and a skills-based committee to explore a feasibility study and associated business plan. In March 2022, the Cumbrae Wave Group confirmed that they had been unable to develop a business model to progress with the asset transfer.

In late March 2022, **sport**scotland informed Scottish Government that the local community no longer had an interest in the site. Provisional plans are now in place to sell the site on the open market through a selling agent with a national/international reach. To enable the sale process, The Trust Company renounced its rights under the lease in May 2022 and the operation of the property has now reverted to **sport**scotland as the legal title holder.

## Glenmore Lodge

Glenmore Lodge continues to deliver high quality training, supporting personal outcomes for individuals and helping support development and innovation in the outdoor and adventure sport sector. It remains a key strategic partner for governing bodies across four primary outdoor and adventure sports — mountaineering, paddle sports, snow sports and mountain biking. This partnership continues to bring significant resilience to qualification frameworks as investment is prioritised to support the development of future leaders, coaches, and instructors.

2021/22 was once again dominated by Covid-19 mitigation along with frequent updates to Scottish and UK Government guidance and restrictions to control the pandemic. In line with guidance we reopened to the public on 26 April 2021 with limited numbers. Throughput was reduced throughout the year to support mitigation and to offer a predominantly single room offer for accommodation. We delivered training to 1,941 students as compared to 2,824 in the last pre-pandemic year. We have directly supported governing body development of new awards and supported the sector with several educational webinars and eLearning modules.

**sport**scotland continues to invest in Glenmore Lodge as a strategic venue for outdoor and adventure sport. Investment this year supported refurbishment of South Wing accommodation. Its facilities support several governing bodies and individuals, as well as being used by a variety of local and regional sports clubs.

We welcomed several sports to Glenmore Lodge to support their return to sport planning and, when mitigation allowed, opened our facilities to local clubs.

#### Scottish Avalanche Information Service (SAIS)

The Scottish Avalanche Information Service is fully funded, managed and delivered by **sport**scotland within the remit of the **sport**scotland Trust Company. This service continues to deliver daily avalanche observations and forecasts throughout the winter period (mid-December to mid-April) and remains the mountain public's default source of avalanche awareness information. During 2021/22 the service received 884,000 (2020/21 858,000) views of key information, via the services hazard forecast (235,000) or mountain conditions blog (649,000), directly supporting participation in activity on and around Scotland's winter mountains.

**sport**scotland also directly funded the Mountain Weather Information Service to deliver Scottish mountain forecasts (4.8 million views) to further support taking part in activity in our mountain landscape.

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

#### **Financial review**

## Financial summary

The deficit before other recognised gains of the Trust Company for the year amounted to £965k (2021: £445k). Funding of £4,266k (2021: £4,500k) was received from **sport**scotland, with a further £2,043k (2021: £338k) being generated from the Trust Company's charitable activities and £517k (2021: £1,317k) from other trading activities. The Trust Company received £536k (2021: £279k) of donated assets from **sport**scotland, comprising capital project spend at Invercived and Glenmore Lodge.

At 31 March 2022 the Trust Company has net current liabilities of £834k (2021: net current liabilities of £690k). Current creditors includes £667k (2021: £479k) of deferred income. This is income received that has been deferred until the Trust Company has earned the income. This income will be released to the Statement of Financial Activities in future years. Excluding deferred income, the Trust Company has net current liabilities of £167k (2021: net current liabilities £211k). The Trust continues to receive significant investment from sportscotland, to enable the ongoing delivery of key training activities, to ensure the maintenance and development of the estate and to enable it to continue as a going concern.

## DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

#### Financial risks and controls

Procedures have been developed to safeguard assets against unauthorised use or disposition and to maintain proper accounting records to provide reliable financial information both for internal use and for publication. Day to day transactions are processed by the Trust Company finance staff at each of the centres, with support provided by the central **sport**scotland finance team. Regular management accounts are prepared by the central **sport**scotland finance team in collaboration with the Trust Company finance staff.

The Trust Company centres are included in the quarterly budget reviews by the central **sport**scotland finance team. This involves a detailed review of the budget of each centre with the centre principal and finance staff, in order to understand key variances and to consider any required updates to the budget.

A finance report is prepared for each of the Trust Company Board meetings, highlighting key trading income and expenditure by centre, as well as providing an analysis of significant variances to budget.

The continued focus on applying an effective procurement process has resulted in cost savings, enhanced systems and more effective contract management. The operation of the PSF finance system has continued to deliver efficiencies through reduced paperwork, process timescales and resource requirement.

More generally, the organisation is committed to a process of continuous development and improvement, including developing systems in response to any relevant reviews and developments in best practice.

#### Risk management

The Trust Company achieves its risk management objectives by the continued use of a structured risk management process in conjunction with **sport**scotland, designed to ensure that potential opportunities and threats are proactively and systematically identified, assessed and addressed. The Trust Company maintains its own risk register and this is reviewed by the Board on an annual basis.

The Trust Company Directors have considered the risks to which the Trust Company is exposed and considered the actions to mitigate those risks. The main risks affecting the Trust Company are:

- The ongoing impact of the Covid-19 crisis: slow return of customers, increased costs due to restrictions such as social distancing, and revised use of accommodation and training areas.
- Failure to achieve the Annual Business Plan through not achieving income or expenditure targets;
- Failure to comply with the protection of vulnerable groups;
- Forced closure due to external enforcements e.g. SEPA, environmental health.
- Loss of part or all of the facilities and estate due to a significant event leading to an inability to operate.
- Loss of protected information and failure to comply with Information Management requirements; and
- A significant adverse event involving a member of staff or participant on a training course.

### **Funds policy**

The Trust Company has unrestricted funds only, except for where there are assets donated by **sport**scotland.

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

#### Unrestricted funds

The unrestricted funds are available for use in the furtherance of the Trust Company's objectives. The balance at 31 March 2022 is £22,613k (2021: £20,612k).

The Trust Company is funded by income from its charitable and trading activities and by donations, including those from **sport**scotland. **sport**scotland has confirmed that it will continue to provide financial support to the Trust Company including continuing to act as guarantor of any balance sheet deficit affecting the Trust Company subject only to the availability of funding from the Scottish Government. This commitment is clearly set out in the Memorandum of Understanding between **sport**scotland and the Trust Company, which is reviewed and approved each year by both Boards. Due to the nature of the funding of the Trust Company, a specified Reserves policy is not considered necessary.

Expenditure during the year has supported the key objectives of the Trust Company as set out in the achievement and performance section above.

### Going concern

The Trust Company has sought to manage its financial position throughout a year when trading has been limited to some extent by the Covid-19 pandemic. The Company has made use of the HMRC Coronavirus Job Retention Scheme up to the end of September 2021 when the Scheme ended, as well as reducing non-salary costs where possible. The closure of Cumbrae at the end of September 2020 has also helped to manage the level of investment required from **sport**scotland and income has steadily increased as restrictions have lifted and residential customers have returned. **sport**scotland will continue to provide financial support to the Trust Company, subject to the availability of funding from the Scottish Government as per the Memorandum of Understanding agreed with **sport**scotland. This Memorandum of Understanding is reviewed and approved each year by the **sport**scotland Board.

## Plans for future periods

The Covid-19 pandemic crisis has had a significant impact on the operation of the national centres in both 2020-21 and 2021-22.

The National Centres reopened on a phased basis from April 2021 in line with Government lockdown guidance and the National Centres implemented new operating procedures in order to meet the conditions of ongoing restrictions on indoor and outdoor activity and training for groups and individuals.

The National Centres have successfully re-engaged with key customer groups and continue to work to build the confidence of existing and new customer. They are also looking at opportunities to grow new markets and capitalise on revived levels of interest in outdoor physical activities and sports.

Support for outdoor and adventure sport remains a key element of **sport**scotland's corporate strategy and the National Centres will continue to have a key role in supporting this in the future. The National Centres have already been used as part of the restart process, providing residential opportunities for Scottish Governing Bodies of sport and Local Authority Active Schools team. The Centres will also take an increasingly important role in the development and delivery of **sport**scotland's Equality, Diversity and Inclusion strategy.

#### DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

### Structure, governance and management

#### **Governing documents**

The Trust Company is limited by guarantee. The guarantor is:

The Trust Company is limited by guarantee. The guarantor is.	Number	Value £
The Scottish Sports Council (trading as <b>sport</b> scotland)	1	1

The governing documents of the Trust Company are the Memorandum and Articles of Association along with **sport**scotland's Memorandum of Understanding with the Trust Company.

Board meetings are held every three to four months and the Directors have full, strategic decision-making responsibility. All Directors are entitled to attend these meetings.

## **Appointment of Directors**

As set out in the Memorandum of Understanding between the Trust Company and **sport**scotland, the Chair is appointed by **sport**scotland from one of the two non-executive directors appointed to the Trust Company Board by **sport**scotland. All remaining directors are recruited through an open recruitment process and are independent of **sport**scotland.

## Trustee induction and training

Newly appointed Directors are subject to a formal induction process as part of their appointment. This process involves briefings from the Chair and operational overviews from **sport**scotland's Chief Executive, the Principal and Head of Centre.

## Organisation

The Board of Directors, which can have up to 12 members, administers the company. The board normally meets quarterly. To facilitate effective operations, the Centre principals have delegated authority for operational matters including finance, employment and operational activities.

There is an Audit Committee which normally meets 1-2 times a year. Membership of the Audit Committee consists of non-executive directors. The membership is detailed below:

Frances R Wood (Chair) (resigned 1st April 2022)
Kirsty Garrett
Pamela Woodman (resigned 1st April 2022)
Kay Morrison
Dilawer Singh MBE
Maureen Campbell (Chair) (appointed 1st April 2022)

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

The Audit Committee and the Trust Company Board receive periodic reports from the Internal Auditor for sportscotland when these relate to the Trust Company. sportscotland utilises a professional firm of accountants, Azets, as its internal auditor, who operate to standards defined in the *Government Internal Audit Public Sector Standards*. Azets submits regular reports, which include an independent opinion on the adequacy and effectiveness of sportscotland's systems of internal control together with recommendations for improvement.

#### Related parties and co-operation with other organisations

None of our Directors receive remuneration or other benefits from their work.

All Directors are required to disclose potential conflicts of interest on the Register of Interests, which is published on the web-site at the following link:

https://sportscotland.org.uk/about-us/who-we-are/trust-company-board/

## Pay policy for senior staff

All staff working for the National Centres are employed by **sport**scotland and as such provide services to the Trust Company.

**sport**scotland operates a Performance and Development Review (PDR) system to determine the individual rewards paid to all employees along with senior managers and directors. All pay awards continue to be subject to the Scottish Government Public Sector Pay Policy.

## Equal Opportunities in employment and disabled employees

The Trust Company is committed to the promotion of policies for equal opportunities and to non-discrimination on the grounds of disability.

## Staff policies applied during the year

The Trust Company is committed to promoting equality and diversity in employment. **sport**scotland recognises the unique contribution each employee can make and aims to promote a climate of respect for all, requiring all employees to treat each other with fairness, dignity and respect.

The Trust Company is opposed to any form of discrimination against job applicants or employees on the grounds of gender or gender reassignment, disability, age, ethnic or national origin, marital status, religion or belief, sexual orientation, trade union activity, responsibility for dependents or other relevant factors.

In the case of disabled applicants who identify themselves at the application stage, appropriate interview arrangements (such as accessible interview rooms or the assistance of a sign language interpreter) will be offered to enable such candidates to compete on an equal basis.

The Equality and Diversity in Employment Policy supports the Trust Company's wider equality agenda through encouraging the development of a more diverse workforce, where employees understand and promote equality, and where equality is mainstreamed into every aspect of our work.

The Trust Company is committed to ensuring that all employment policies and practices are non-discriminatory in line with relevant employment legislation and best practice.

All employees will be supported to achieve their full potential and all employees that self identify as having additional support needs will have an annual review to assess and review support measures.

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

## Reference and administrative details of the charity, its trustees and advisors

The registered name of the charity is "The Scottish Sports Council Trust Company".

The Scottish Sports Council Trust Company (the Trust Company) is constituted as a company limited by guarantee under Companies Act legislation and has been recognised by the Inland Revenue as having charitable status and, as such, is exempt from corporation tax.

The company registration number is SC137068 and the registered charity number is SC020175.

## **Registered Office**

The address of the Company's registered office is: Doges, Templeton on the Green 62 Templeton Street Glasgow G40 1DA

#### **Professional advisors**

The professional advisors to the Trust Company are:

Bankers: Bank of Scotland Solicitors: Wright, Johnston & Mackenzie LLP

206 St John's Road 302 St Vincent Street

Edinburgh Glasgow EH12 8SH G2 5RZ

Auditor: Wylie & Bisset (Audit) Limited Actuaries: Hymans Robertson LLP

168 Bath Street 221 West George Street

Glasgow Glasgow G2 4TP G2 2ND

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

#### **Directors and Trustees**

All Directors are also the Trustees for the purposes of charity law; however, we refer to these individuals as Directors throughout the Annual Report.

In April 2010, the Trust Company Board was restructured so that, under the Charity and Investment (Scotland) Act 2005 conflict of interest regulations, the Board has independence from the main Scottish Sports Council Board

All Directors are non-executive and are as follows:

Frances R Wood (Chair) (resigned 1st April 2022)

Pamela Woodman (resigned 1st April 2022)

Kay Morrison

**David Rhoney** 

Dilawer Singh MBE

Jane Booth (nee Walters)

Kirsty Garrett

Susie Sandilands

Kirstie Hepburn

Mark Gaffney

Iain Houston

Robin Strang

Maureen Campbell (Chair) (appointed 1st April 2022)

Mr Andrew Shaw was appointed as Secretary on 2<sup>nd</sup> February 2022.

The day-to-day management of the Trust Company is delegated by the Directors to the Principal of Glenmore Lodge and the Head of Centre for Inverclyde and Cumbrae as follows:

Shaun Roberts Glenmore Lodge

Barry Fleeting Inverclyde and Cumbrae

## **DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)**

## Statement of the Directors' responsibilities

The Directors are responsible for preparing the Directors' Report including the Strategic Report and the financial statements in accordance with applicable law and regulations.

Charity and company law require the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards including Financial Reporting Standards 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Trust Company and of the income and expenditure of the Trust Company for that year. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust Company's transactions and disclose with reasonable accuracy at any time the financial position of the Trust Company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the Trust Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Disclosure of information to the auditor

As far as each of the Directors at the time the report is approved are aware:

- there is no relevant information of which the Trust Company's auditor is unaware; and
- the Directors, having made enquiries of fellow directors and the Trust Company's auditor that they ought to
  have individually undertaken, have each taken all steps that he/she is obliged to take as a director in order
  to make themselves aware of any relevant audit information and to establish that the auditor is aware of
  that information.

## DIRECTORS' REPORT (INCORPORATING THE STRATEGIC REPORT)

## Post balance sheet events

There are no significant post balance sheet events affecting the Trust Company.

By Order of the Board

Docusigned by:

Mauren Campbell

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Maureen Campbell Chair

11 August 2022

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2022

### **Opinion**

We have audited the financial statements of The Scottish Sports Council Trust Company (the 'charitable company') for the year ended 31st March 2022 which comprise the Statement of Financial Activities (incorporating an income and expenditure account), the Balance Sheet, the Cash Flow Statement and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the Annual Report and Financial Statements other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the Report and Financial Statements. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2022

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors report, which includes the Directors' Report and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report included within the Directors' Report has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report included within the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 13, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

### Extent to which the audit was considered capable of detecting irregularities including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures response to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2022

In identifying and assessing the risks or material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations we considered the following;

- The nature of the charity, the environment in which it operates and the control procedures implemented by management and the trustees; and
- Our enquiries of management and trustees about their identification and assessment of the risks of irregularities.

Based on our understanding of the charity and the sector we identified that the principal risks of non-compliance with laws and regulations related to, but were not limited to;

Regulations and legislation pertinent to the charity's operations

We considered the extent to which non-compliance might have a material impact on the financial statements. We also considered those laws and regulations which have a direct impact on the preparation of the financial statements, such as the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006. We evaluated management and trustees' incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of management override of controls), and determined that the principal risks were related to:

- Posting inappropriate journal entries: and
- Management bias in accounting estimates.

#### Audit response to the risks identified;

Our procedures to respond to the risks identified included the following:

- Gaining an understanding of the legal and regulatory framework applicable to the charity and the sector in which it operates:
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Enquiring of management, trustees and legal advisors concerning actual and potential litigation and claims:
- · Reading minutes of meetings of those charged with governance; and
- In addressing the risk of fraud as a result of management override of controls, testing the appropriateness of journal entries and other adjustments; evaluating rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance-for-auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx">https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance-for-auditors-responsibilities-for-audit.aspx</a>. This description forms part of our auditor's report.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND DIRECTORS OF THE SCOTTISH SPORTS COUNCIL TRUST COMPANY FOR THE YEAR ENDED 31 MARCH 2022

## Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006.

Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

168 Bath Street

Glasgow

G2 4TP



Jenny Simpson
Senior Statutory Auditor
For and on behalf of Wylie & Bisset (Audit) Limited, Statutory Auditor

Date: 11 August 2022

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2022

			Continuing C	peration	<u>Discont</u>	inuing Operat	tions		
	Note	Unrestricted Funds £000	Restricted Funds £000	Total Funds £000	Unrestricted Funds £000	Restricted Funds £000	Total Funds £000	Total 2022 £000	Total 2021 £000
Income from									
Donations and legacies	5	4,266	536	4,802	-	-	-	4,802	4,779
Income from other trading activities	5	501	-	501	16	-	16	517	1,317
Charitable activities	5	2,043	-	2,043	-	-	-	2,043	338
Total income	-	6,810	536	7,346	16	-	16	7,362	6,434
Expenditure on									
Expenditure on raising funds	7	(392)	-	(392)	(24)	-	(24)	(416)	(344)
Charitable activities	7	(7,455)	-	(7,455)	(456)	-	(456)	(7,911)	(6,535)
Total expenditure	-	(7,847)	-	(7,847)	(480)	-	(480)	(8,327)	(6,879)
Net (expenditure)/income Transfers between funds		(1,037) 536	536 (536)	(501)	(464) -	-	(464) -	(965) -	(445) -
Net expenditure before other recognised gains and losses	-	(501)	-	(501)	(464)	-	(464)	(965)	(445)
Other recognised Gains/(losses)									
Actuarial gain/(loss) on defined	17	2,966	-	2,966	-	-	-	2,966	(1,874)
benefit pension schemes									
Net movement in funds	9	2,465	-	2,465	(464)	-	(464)	2,001	(2,319)
Total funds at 1 April 2021	18,19	20,612	-	20,612	- -	-	-	20,612	22,931
Total funds at 31 March 2022	18,19	23,077	-	23,077	(464)	-	(464)	22,613	20,612

The notes to these financial statements form part of these financial statements.

## **BALANCE SHEET AS AT 31 MARCH 2022**

	Note	2022 £000	2021 £000
Fixed assets			
Property, plant & equipment	10	26,294	26,345
Intangible assets	11	-	-
		26,294	26,345
Current assets			
Stocks	12	16	11
Debtors	13	126	57
Cash at bank and in hand	14	163	166
		305	234
Creditors: amounts falling due within one year	15	(1,139)	(924)
Net current liabilities	-	(834)	(690)
Creditors: amounts falling due after more than one year	16	(1,091)	(1,273)
Net assets excluding pension liability		24,369	24,382
Pension liability	17 _	(1,756)	(3,770)
Net assets	_	22,613	20,612
Funds			
Restricted funds	18	-	-
Unrestricted funds	18	22,613	20,612
	19	22,613	20,612

The financial statements were authorised for issue by the Board of Directors on 11 August 2022 and were signed on its behalf by:



## Maureen Campbell, Chair

Registered Number SC137068

The notes to these financial statements form part of these financial statements.

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2022

		Note	2022 £000	2021 £000
Cash flows from operating activities				
Net expenditure			(965)	(445)
Donated Assets			(536)	(279)
Depreciation			618	586
Net loss/(gain) on sale of tangible fixed assets			216	(23)
Decrease/(increase) in stock			(5)	21
Decrease/(increase) in debtors			(69)	96
(Decrease)/increase in creditors			33	(318)
Net return on pension scheme			952	436
Net cash provided by operating activities			244	74
Cash flows from investing activities				
Purchase of tangible fixed assets			(261)	(150)
Proceeds on sale of tangible fixed assets			14	161
Net cash used in investing activities			(247)	11
Increase/(decrease) in cash and cash equivalents in	n the year		(3)	85
Cash and cash equivalents at 1 April		14	166	81
Cash and cash equivalents at 31 March		14	163	166
Analysis of net debt	At 1 April	Cash flow	e Δ+3	1 March
	2021			2022
	£000	£00	0	£000
Cash and cash equivalents	166	(	3)	163

The notes to these financial statements form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

#### 1. General Information

These financial statements are presented in pounds sterling (GDP) as that is the currency in which the Trust Company's transactions are denominated. They comprise the financial statements of the Trust Company.

The principal activity of the Trust Company is to operate the National Sports Centres at Glenmore Lodge, near Aviemore and Inverclyde, at Largs.

The Trust Company is a private company limited by guarantee, incorporated in the United Kingdom and registered in Scotland. It is recognised as a charitable company for tax purposes by HMRC and is registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC020175. Details of the registered office and company registration number can be found in the Directors' Report (incorporating the Strategic Report).

## 2. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

## (a) Basis of preparation

The financial statements are prepared under the historical cost convention and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102) (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice (SORP) 'Accountancy and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)' (effective 1 January 2019), the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historic cost or transaction value unless otherwise stated in the relevant accounting policy.

The preparation of financial statements in compliance with FRS102 requires the use of certain critical accounting estimates. It also requires Directors to exercise their judgement in the process of applying the accounting policies (see note 3).

## (b) Going concern

**sport**scotland has historically and will continue to support the Trust Company to the extent needed, through the funding supplied to **sport**scotland on an annual basis by the Scottish Government, reflecting the contribution of the Trust Company's national centres in supporting the delivery of the **sport**scotland Corporate Strategy.

The Trust Company has and will continue to be reliant on the funding from **sport**scotland to enable it to continue to operate and to meet its pension liability, as per the Memorandum of Understanding agreed with **sport**scotland. This Memorandum of Understanding is reviewed and approved each year by the **sport**scotland Board, with the most recent approval in April 2022.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 2. Accounting policies (continued)

## (b) Going concern (continued)

A budget has been prepared for the Trust Company for the year ended 31 March 2022. This budget was considered by the **sport**scotland board as part of the approval of the **sport**scotland budget in April 2022, which included funding of £3.7million for the Trust Company for 2021-22, along with capital expenditure funding of £0.8million.

sportscotland has a funding agreement in place for the financial year ending 31 March 2023 with the Scottish Government which allows it to support the Trust Company for the financial year ending 31 March 2023. The Scottish National Party committed to doubling investment for Sport and Physical Activity over the life of the next Parliament in its manifesto for the May 2021 elections and the sportscotland board has no reason to think that funding will not continue to be provided by Scottish Government to sportscotland. Funding from Scottish Government to sportscotland increased by £9in 2021-22 and by £3.65million in 2022-23. The Scottish Government is also planning to set a multiyear budget from 2023-24 which will provide further certainty over funding to sportscotland in future years. Funding from the Scottish Government to sportscotland is therefore expected to continue in the financial year ending 31 March 2024 and beyond, allowing sportscotland to continue to provide the required financial support to the Trust Company in line with the commitments in the Memorandum of Understanding, which will allow the Trust Company to continue to trade in the year ending 31 March 2024. Thus, the Directors have prepared the financial statements on a going concern basis.

## (c) Income and expenditure recognition policy

## Income

All income is included in the Statement of Financial Activities when the Trust Company is entitled to the income, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:-

- Donation and legacy income is received by way of grants, donations and legacies and is included in the Statement of Financial Activities when the Trust Company becomes entitled to the funds, it is probable that the income will be received and the amount can be measured reliably;
- Income from charitable activities is accounted for when earned, it is probable that the income will be received and the amounts can be measured reliably;
- Income from other trading activities is accounted for when earned;
- Investment income is recognised when receivable and the amount can be measured reliably;
   and
- Other income is recognised when the Trust Company is entitled to the income and the amount can be measured reliably.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 2. Accounting policies (continued)

## (c) Income and expenditure recognition policy (continued)

• Donated assets are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised. On receipt, donated assets are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain assets of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

### **Expenditure**

Expenditure is recognised on an accruals basis as a liability is incurred. As no system exists to directly attribute costs between charitable activities expenditure and raising funds expenditure an estimate is made each year based on activity. Expenditure comprises:

- Cost of raising funds expenditure comprises the costs associated with attracting income;
- Charitable activities expenditure comprises those costs incurred by the Trust Company in the
  delivery of its activities for its beneficiaries. It includes both costs that can be allocated directly to
  such activities and those costs of an indirect nature necessary to support them; and
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the Trust Company and comprise the audit fee only.

All costs (including support costs) relating to a particular activity are allocated directly.

## (d) Value added tax

All income and expenditure is shown net of Value Added Tax (VAT). The Trust Company incurs some irrecoverable VAT due to the nature of its activities. This is allocated to expenditure categories on the same basis as the cost. Some irrecoverable VAT arises on fixed asset purchases directly incurred by the Trust Company but this is deemed negligible and is charged to expenditure.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 2. Accounting policies (continued)

## (e) Post-retirement benefits

All members of staff have the option of joining the Strathclyde Pension Fund (SPF). This is a defined benefit pension scheme.

#### **SPF**

The SPF is a pension scheme providing benefits based on final pensionable pay. The assets and liabilities of the scheme are held separately from those of the Trust Company. Pension scheme assets are measured using market values. Pension scheme liabilities are measured using a projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability.

Whilst the staff who operate the national centres for the Trust Company are **sport**scotland employees, in accordance with the group's stated policy, their costs of employment, including pension costs, are includes in the Statement of Financial Activities in these accounts and the associated pension liability for these staff is included in the Balance Sheet for these accounts.

The pension scheme surplus (to the extent that it is recoverable) or deficit is recognised in full. The movement in the scheme surplus/deficit is split between operating charges, finance items and actuarial gains and losses.

## (f) Leases

The rental costs of operating leases are charged to the Statement of Financial Activities on a straight-line basis over the lease term.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 2. Accounting policies (continued)

## (g) Fixed assets and depreciation

Individual fixed assets costing £2,000 or more are capitalised at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Long leasehold land and buildings are carried at fair value at the date of the revaluation plus any subsequent additions at cost less any subsequent accumulated depreciation and impairment losses. Revaluations are undertaken with sufficient regularity, at least every 5 years, to ensure the carrying amount does not differ materially from that which would be determined using the fair value at the Balance Sheet date. Fair values are determined from market based evidence normally undertaken by third party professional qualified valuers.

Depreciation is provided on all fixed assets, other than land and assets under construction, at rates calculated to write off the revalued amount/historical cost, less estimated residual value, of each asset evenly over its expected useful life, as follows:-

Leasehold buildings50 yearsFixtures and fittings5 yearsEquipment (general and computing)4 yearsMotor vehicles4 yearsIntangible assets4 years

Depreciation is only provided for in the year of acquisition if the asset is purchased prior to 30 September. No depreciation is provided in the year of disposal.

Intangible assets comprise the cost of software capitalised.

Where an asset is held under a finance lease, depreciation is provided over the shorter of the lease term and the policy for the class of assets concerned.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 2. Accounting policies (continued)

## (h) Stocks

General stocks are stated at the lower of cost and net realisable value, which is based on estimated selling price.

## (i) Debtors

Short term debtors are measured at transaction price, less any impairment.

## (j) Cash and cash equivalents

Cash and cash equivalents include cash and short term highly liquid deposits with a short maturity of twelve months or less from the date of opening of the deposit or similar account.

## (k) Creditors

Short term trade creditors are measured at transaction price.

## (I) Financial instruments

The Trust Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities such as trade and other debtors and creditors and amounts owed from the parent undertaking. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cashflows and subsequently at amortised cost using the effective interest method.

## (m) Fund accounting

Restricted funds are to be issued for specified purposes laid down by the donor. Expenditure for these purposes is charged to the fund.

Unrestricted funds are donations and other income sources received or generated in the furtherance of the general objectives of the company.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 3. Judgements in applying policies and key sources of estimates' uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported income, expenses, assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from each estimate.

The directors are satisfied that the accounting policies are appropriate and applied consistently. Key sources of estimation have been applied as follows:

<u>Estimate</u>	Basis of estimation
Depreciation & amortisation of fixed assets	Fixed assets are depreciated and amortised over the useful live of the asset. The useful lives of fixed assets are based on the knowledge of senior management, with reference to assets expected life cycle.
Bad debt provision	Trade debtors are reviewed by appropriately experienced senior management at each Centre on a case by case basis with the balance outstanding and ageing of debtor taken into consideration.
The obligations under the Strathclyde Pension Scheme	The actuarial assumptions are prepared by a qualified actuary. The Directors review these assumptions to ensure they are reasonable.
Valuations used for freehold land and buildings	Freehold land and buildings were valued by an appropriately qualified surveyor using market data at the valuation date.
Allocation of expenditure between activities	Expenditure is allocated between expenditure on raising funds and charitable activities. The split is 5% to raising funds and 95% to charitable activities.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 4. Comparative Statement of Financial Activities (incorporating the Income and Expenditure Account)

	Unrestricted funds £000	Restricted funds £000	Total 2021 £000
Income from			
Donations and legacies	4,500	279	4,779
Income from other trading activities	1,317	-	1,317
Charitable activities	338	-	338
Total income	6,155	279	6,434
Expenditure on			
Expenditure on raising funds	(344)	-	(344)
Charitable activities	(6,535)	-	(6,535)
Total expenditure	(6,879)	-	(6,879)
Net (expenditure)/income	(724)	279	(445)
Transfers between funds	279	(279)	-
Net expenditure before other recognised gains and losses	(445)	-	(445)
Other recognised gains Actuarial gain/(loss) on defined benefit pension schemes	(1,874)	-	(1,874)
Net movement in funds	(2,319)	-	(2,319)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 5. Income

2022	Unrestricted funds	Restricted funds	Total £000
Funding from <b>sport</b> scotland	4,266	-	4,266
Assets donated by <b>sport</b> scotland	-	536	536
	4,266	536	4,802
	Unrestricted	Restricted	Total
2021	funds	funds	£000
2021 Funding from sportscotland	<b>funds</b> 4,500	funds -	<b>£000</b> 4,500
		<b>funds</b> - 279	
Funding from <b>sport</b> scotland	4,500	-	4,500

## Income from other trading activities

	Glenmore				
2022	Inverclyde £000	Cumbrae £000	Lodge £000	Total £000	
Staff meals, accommodation and training	-	-	41	41	
HMRC Furlough income	180	-	108	288	
Other income	87	16	85	188	
	267	16	234	517	

	Glenmore			
2021	Inverclyde £000	Cumbrae £000	Lodge £000	Total £000
Staff meals, accommodation and training	-	-	52	52
HMRC Furlough income	522	140	436	1,098
Other income	8	155	4	167
	530	295	492	1,317

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 5. Income (continued)

### Charitable activities

			Glenmore	
2022	Inverciyde £000	Cumbrae £000	Lodge £000	Total £000
Course fees	610	-	730	1,340
Hires, sales & hospitality	375	-	146	521
Facilities hire North Ayrshire Council	182	-	-	182
	1,167	-	876	2,043

		•		
2021	Inverciyde £000	Cumbrae £000	Lodge £000	Total £000
Course fees	23	-	61	84
Hires, sales & hospitality	57	-	15	72
Facilities hire North Ayrshire Council	182	-	-	182
	262	-	76	338

## Funding from sportscotland

During the period, funding of £4,266k (2021: £4,500k) was received from **sport**scotland and assets donated of £536k (2021: £279k).

During the period, income of £288k (2021: £1,098k) was received, via **sport**scotland, from HMRC's Coronavirus Job Retention Scheme.

Included within Other income were gains on disposal of assets of £14k (2021: £163k).

**sport**scotland intends to continue to provide financial support to the Trust Company subject only to the availability of funding from the Scottish Government.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 6. Employees

Total staff costs comprise:

	2022	2021
	£000	£000
Wages and salaries	2,937	3,156
Social security costs	268	276
Pension costs	1,368	930
	4,573	4,362

The pension costs include £866k (2021: £398k) of a charge as a result of the annual Strathclyde pension valuation (see note 17).

The average staff numbers, including part-time and full-time employees, was made up as follows:

	2022	2021
	Number	Number
Inverclyde and Cumbrae	52	60
Glenmore Lodge	51	57
	103	117

All employment contracts are with **sport**scotland and the relevant amounts charged to the Trust Company.

Number of employees with empluments over £60 000:

Number of employees with emoluments over £60,000:-	2022 Number	2021 Number
£60,000 - £69,999	1	1
£70,000 - £79,999	1	1
The pension contributions for employees earning over £60,000 were:-		
	2022	2021
	£000	£000
Pension contributions	26	25

No emoluments were paid to Directors in either year.

Key management personnel comprise of the Principal and Head of Centre.

The emoluments of key management (excluding pension contributions and including benefits in kind) for the year were £142k (2021: £138k). The employers' NI contributions for the year were £16k (2021: £16k). Their pension contributions for the year were £26k (2021: £25k).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 7. Expenditure

2022	Inverciyde	Cumbrae	Glenmore Lodge	Total
2022	•		•	
	£000	£000	£000	£000
Raising funds				
Staff costs	104	12	113	229
Outside catering costs	26	-	6	32
Operating lease rentals	1	-	1	2
Support costs:				
Administration	13	-	14	27
Training	6	-	31	37
Disallowed VAT	5	-	5	10
Household	6	-	1	7
Establishment	16	-	13	29
Loss on disposal of assets	-	12	-	12
Depreciation and amortisation	27	-	4	31
	204	24	188	416

2022	Inverciyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
Charitable activities				
Staff costs	1,978	223	2,143	4,344
Outside catering costs	497	-	102	599
Operating lease rentals	9	-	32	41
Support costs:				
Administration	255	-	261	516
Training	111	1	591	703
Disallowed VAT	100	-	100	200
Household	119	-	21	140
Establishment	294	12	246	552
Loss on disposal of assets	_	218	-	218
Depreciation and amortisation	518	2	67	587
Governance costs	5	-	6	11
	3,886	456	3,569	7,911

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 7. Expenditure

	Inverciyde	Cumbrae	Glenmore Lodge	Total
2021	•		_	
	£000	£000	£000	£000
Raising funds				
Staff costs	80	37	101	218
Outside catering costs	7	1	1	9
Operating lease rentals	1	-	2	3
Support costs:				
Administration	8	4	10	22
Training	2	-	13	15
Disallowed VAT	4	-	4	8
Household	7	-	1	8
Establishment	11	4	10	25
Loss on disposal of assets	7	-	-	7
Depreciation and amortisation	26	-	3	29
	153	46	145	344

2021	Inverclyde £000	Cumbrae £000	Glenmore Lodge £000	Total £000
Charitable activities				
Staff costs	1,518	703	1,923	4,144
Outside catering costs	129	11	28	168
Operating lease rentals	9	2	30	41
Support costs:				
Administration	165	76	185	426
Training	47	2	253	302
Disallowed VAT	69	-	69	138
Household	140	-	11	151
Establishment	210	72	181	463
Loss on disposal of assets	130	3	-	133
Depreciation and amortisation	493	3	61	557
Governance costs	5	2	5	12
	2,915	874	2,746	6,535

As no system exists to directly attribute costs between charitable activities expenditure and raising funds expenditure an estimate is made each year based on activity. For the year to 31 March 2022 the split was 95% charitable and 5% income generating (2021: 95% charitable and 5% income generation).

Each centre is operated as a separate cost centre within the Trust Company. Support costs are allocated to the centre that incurred the cost.

The Charitable Company was charged a management charge of £401k (2021: £360k) by **sport**scotland in the year. This has been allocated as £20k (2021: £18k) as expenditure on raising funds - administration expenses and £381k (2021: £342k) as expenditure on charitable activities – administration expenses.

The Loss on disposal of assets of £230k was for the property at Cumbrae, which was transferred back to **sport**scotland.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

8.	Governance costs		
		2022	2021
		£000	£000
	Audit fee	11	12
9.	Net movement in funds		
	Net movement in funds are stated after charging:		
		2022	2021
		£000	£000
	Depreciation	618	586
	Auditor's remuneration – audit fee	11	12
	Operating lease rentals	43	44
	Gain on disposal of assets	14	163
	Loss on disposal of assets	230	140

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 10. Tangible fixed assets

	Leasehold land and buildings £000	Assets under construction £000	Fixtures & fittings £000	Equipment £000	Motor vehicles £000	Total £000
Cost/valuation						
At 1 April 2021	26,450	-	68	599	239	27,356
Additions	154	448	-	195	-	797
Transfers	-	-	-	-	-	-
Disposals	(235)	-	(23)	(33)	(49)	(340)
At 31 March 2022	26,369	448	45	761	190	27,813
Accumulated depreciation						
At 1 April 2021	(488)	-	(68)	(341)	(114)	(1,011)
Charge for year	(492)	-	-	(84)	(42)	(618)
Disposals	5	-	23	33	49	110
At 31 March 2022	(975)	-	(45)	(392)	(107)	(1,519)
Net book value						
At 31 March 2022	25,394	448	-	369	83	26,294
At 31 March 2021	25,962	-	-	258	125	26,345

All land and buildings were revalued as at 31 March 2020 on a useful economic basis. The valuation was carried out by an independent valuer, DVS, the commercial arm of the Valuation Office Agency.

If fixed assets had not been revalued they would be included at a capitalised value of £28,576k with aggregate depreciation thereon of £6,408k (2021: £29,732k and £6,761k).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

11.	Intangible fixed assets		Software £000
	Cost At 1 April 2021 and 31 March 2022	_	74
	Amortisation At 1 April 2021 Charge for year		(74)
	At 31 March 2022	_	(74)
	Net Book Value At 31 March 2022	_	
	At 31 March 2021		
12.	Stocks		
		2022 £000	2021 £000
	Goods held for resale	7	5
	Consumable stores	9	6
	-	16	11
13.	Debtors		
		2022	2021
		£000	£000
	Trade debtors	69	10
	Prepayments	57	47
	-	126	57
	Trade debtors is shown net of the bad debts provision of £22k (2021: £20 provision are included within support costs.	6k). Movements i	n the bad debts
14.	Cash and cash equivalents		
		2022	2021
		£000	£000
	Cash at bank and in hand	163	166

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 15. Creditors: amounts falling due within one year

		2022 £000	2021 £000
	Trade creditors	235	236
	Amounts owed to the parent undertaking	42	6
	Accruals	195	203
	Deferred income	667	479
		1,139	924
16.	Creditors: amounts falling due after more than one year		
		2022	2021
		£000	£000
	Deferred income	1,091	1,273
	Movements in deferred income during the year are as follows:		
		2022	2021
		£000	£000
	At 1 April 2021	1,752	1,950
	Released in the year	(479)	(495)
	Deferred in the year	`485 <sup>°</sup>	297
	At 31 March 2022	1,758	1,752

Income is deferred when it relates to courses which are due to be run after the year end and income relating to a service level agreement for access to the Trust's facilities at Inverclyde over an 11 year period that commenced in April 2018.

Deferred income will be released to the Statement of Financial Activities when the Trust Company has earned the income. £363k (2021: £545k) of the deferred income will be released after 5 years (in line with the length of the service agreement).

Included in income from charitable activities is a release of deferred income of £479k (2021: £495k).

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

### 17. Pension and Similar Obligations

All members of staff have the option of joining the Strathclyde Pension Fund (SPF). The scheme is a defined benefit scheme and the Company contributes 19.3% (2021: 19.3%) to the scheme. Employee contributions are a fixed percentage based on gross salary. The charge in the financial statements of £502k (2021: £532k) reflects the costs incurred by the Company during the year for the SPF.

The pension costs are assessed in accordance with the advice of independent qualified actuaries using the projected unit method. The latest actuarial valuation of the SPF scheme was as at 31 March 2017.

### The Strathclyde Pension Fund

Strathclyde Pension Fund operates a defined benefit scheme in the UK. A full actuarial valuation was carried out at 31 March 2017 by a qualified independent actuary. Strathclyde Pension Fund has accounted for the defined benefit scheme using the interim valuation updated to 31 March 2020.

The major assumptions used by the actuary were:

	31 March	31 March
	2022	2021
Rate of increase in salaries	3.9%	3.5%
Rate of increase in pensions in payment and deferred pensions	3.2%	2.8%
Discount rate applied to scheme liabilities	2.75%	2.05%

## **Mortality**

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI2020 model with an allowance for smoothing of recent mortality experiences and long term rates of 1.5% p.a. for males and 1.25% p.a. for females. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current pensioners	19.6 years	22.4 years
Future pensioners	21.0 years	24.5 years

## Sensitivity analysis

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Change in assumptions at 31 March 2022	Approx. % increase to Defined Benefit Obligation	Approx. monetary amount (£000)
0.1% decrease in Real Discount Rate	3%	516
0.1% increase in the Salary Increase Rate	0%	63
0.1% increase in the Pension Increase Rate (CPI)	2%	449

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 17. Pension and Similar Obligations (continued)

#### **Scheme Assets**

The assets in the scheme and the expected rate of return were:

	% of Scheme assets	Value at 31 March 2022 £000	% of Scheme assets	Value at 31 March 2021 £000
Equities	79%	14,859	77%	12,988
Bonds	10%	1,901	14%	2,290
Property	8%	1,588	8%	1,372
Cash	3%	479	1% _	284
Total Present value of scheme		18,827		16,934
liabilities Net pension liability	-	(20,583) (1,756)	<u>-</u>	(20,704) (3,770)

The asset values at 31 March 2022 and 2021 are at bid price as required by FRS 102.

The overall expected long term return on plan assets is a weighted average of the expected long term returns for equity securities, debt securities and other assets.

Analysis of amounts charged to net expenditure:

	2022	2021
Amounts included in salary costs	0003	£000
Current service cost	(1,419)	(929)
Past service cost	-	-
Contributions by the employer	553	531
	(866)	(398)
	2022	2021
Amounts included in finance costs:	£000	£000
Expected return on pension scheme assets	353	308
Interest on pension scheme liabilities	(439)	(346)
Net return	(86)	(38)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 17. Pension and Similar Obligations (continued)

Analysis of amounts included in other recognised gains and losses:

	2022 £000	2021 £000
Other experience	(49)	(123)
Actual return less expected return on scheme assets	971	3,050
Changes in demographic assumptions	145	368
Changes in assumptions underlying the present value of scheme		
liabilities	1,899	(5,169)
Actuarial gain/(loss) recognised in the Statement of Financial Activities	2,966	(1,874)
Reconciliation and changes in the present value of the defined benefit ob	ligation were as follows:	
	2022	2021
	£000	£000
Opening defined benefit obligation	20,704	14,594
Current service cost	1,419	929
Past service cost	-	-
Interest cost	439	346
Contributions by members	187	188
Actuarial (gains)/losses	(1,995)	4,820
Estimated benefits paid	(171)	(173)
Closing defined benefit obligation	20,583	20,704
The estimated value of employer's contributions for the year to 31 March	2023 will be £529k.	
Reconciliation and changes in the fair value of scheme assets are as follows:	ows:	
<b>3</b>	2022	2021
	£000	£000
Opening fair value of employer's assets	16,934	13,134
Expected return on assets	353	308
Contributions by members	187	188
Contributions by the employer	553	531
Actuarial gains/(losses)	971	2,946
Estimated benefits paid	(171)	(173)
Closing fair value of employer's assets	18,827	16,934
Net pension liability	(1,756)	(3,770)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 17. Pension and Similar Obligations (continued)

## **History of Experience Gains and Losses**

	Value at				
	31 March				
	2022	2021	2020	2019	2018
	£000	£000	£000	£000	£000
Difference between the expected and					
actual return on assets	971	2,946	(909)	609	203
Value of assets	18,827	16,934	13,134	13,253	11,899
Percentage of assets	5.2%	17.4%	(6.9)%	4.6%	1.7%
Experience gains on liabilities	(49)	(19)	71	-	933
Total present value of liabilities	20,583	20,704	14,594	15,648	13,175
Percentage of the total present value of					
liabilities	(0.2)%	(0.1)%	0.5%	0.0%	7.1%
Actuarial gains/(losses) recognised in the					
Statement of Financial Activities for the					
year	2,966	(1,874)	1,501	(526)	2,099
Total present value of liabilities	20,583	20,704	14,594	15,648	13,175
Percentage of the total present value of					
liabilities	14.4%	(9.1)%	10.3%	(3.4)%	15.9%

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 18. Funds

2022	At 1 April 2021 £000s	Income and endowments £000s	Expenditure £000s	Transfers £000s	Other recognised gains £000s	At 31 March 2022 £000s
Restricted funds Project fund Capital contribution	-	-	-	-	-	-
fund	-	536	-	(536)	-	_
	-	536	-	(536)	-	-
Unrestricted funds General fund	20,612	6,826	(8,327)	536	2,966	22,613
Total funds	20,612	7,362	(8,327)	-	2,966	22,613

2021	At 1 April 2020 £000s	Income and endowments £000s	Expenditure £000s	Transfers £000s	Other recognised gains £000s	At 31 March 2021 £000s
Restricted funds Project fund Capital contribution	-	-	-	-	-	-
fund		279	-	(279)	-	
	-	279	-	(279)	-	-
Unrestricted funds General fund	22,931	6,155	(6,879)	279	(1,874)	20,612
Total funds	22,931	6,434	(6,879)	-	(1,874)	20,612

## **Restricted funds**

During the year £536k (2021 £279k) was received from **sport**scotland for assets purchased by the Trust Company in the year. The balance on Restricted funds at the end of the year was £nil (2021 £nil).

# THE SCOTTISH SPORTS COUNCIL TRUST COMPANY NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 19. Analysis of net assets between funds

Fund balances at 31 March 2022 are represented by:	Unrestricted funds £000	Restricted funds £000	Total funds £000
Fixed assets	26,294	-	26,294
Current assets	305	-	305
Current liabilities	(1,139)	-	(1,139)
Non-current liabilities	(1,091)	-	(1,091)
Pension liability	(1,756)	-	(1,756)
Net assets	22,613	-	22,613
Fund balances at 31 March 2021 are represented by:	Unrestricted funds £000	Restricted funds £000	Total funds £000
Fixed assets	26,345	-	26,345
Current assets	234	-	234
Current liabilities	(924)	-	(924)
Non-current liabilities	(1,273)	-	(1,273)
Pension liability	(3,770)	-	(3,770)
Net assets	20,612	-	20,612
20. Capital commitments		2022 £000	2021 £000
Committed, not provided	<u>-</u>	367	-

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

## 21. Company status and related parties

The Trust Company was incorporated in Scotland and is limited by guarantee. The guarantor is:

Value

£

The Scottish Sports Council (trading as **sport**scotland)

£ 1

sportscotland is the national agency for sport in Scotland.

The Directors of the Trust Company and their associated organisations during the year to 31 March 2022 are detailed below:

Frances R Wood sportscotland

Ordinary Member of First Tier Tribunal for Scotland (Housing and

Property Chamber)
Linlithgow Athletic Club
Linlithgow Golf Club
City of Edinburgh Council
Aberdeen Standard Life
Strathclyde University

Kirsty Garrett Culture and Sport Glasgow, trading as Glasgow Life

Kay Morrison Falkirk Foundation

David Rhoney Help for Heroes

Scottish Disability Sport

NHS Lanarkshire

Dilawer Singh MBE Scottish Ethnic Minority Sports Association

Sports Council for Glasgow

Punjabi Sahit Sabha

Pamela Woodman LTA Services Limited

Scottish Ministers

Scottish Rugby Discipline Panel

Jane Booth Opus 29 Consultancy

Stirling Council

Susie Sandilands sportscotland

BBC and BBC Scotland

Kirstie Hepburn Head Talks

Global Counsel Shine Collaborative

Iain Houston Associate Dean, Academic Manager, City of Glasgow College

Mark Gaffney Scottish Disability Sport

Director of Coaching and Engagement, East of Scotland LTA

Robin Strang Consulting

Community Leisure Scotland

West Lothian Leisure Xcite West Lothian Leisure

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

#### 22. Company status and related parties (continued)

During the year £36k was received net from sportscotland (2021 £305k was paid net to sportscotland).

At the end of the year £42k (2021 £6k) was due to **sport**scotland.

The results of the Trust Company are included in the consolidated financial statements of **sport**scotland, copies of which can be obtained from <a href="https://sportscotland.org.uk/">https://sportscotland.org.uk/</a>.

#### 23. Commitments under operating leases

At 31 March 2022 the Trust Company had future minimum lease payments under non-cancellable operating leases as follows:

	2022	2021
	£000	£000
Not later than 1 year	27	60
Later than 1 year and not later than 5 years	8	35
	35	95

## 24. Contingent Liabilities

The company has two outstanding litigation claims at 31 March 2022, relating to two incidents that occurred during trading activities. Both claims were disclosed as contingent liabilities at 31 March 2021.

It is not possible to identify the likely timing of the conclusion of these matters, nor is it possible to reliably estimate the likely financial effect, if any, of these claims. The maximum value relating to these two claims is estimated at £1.35m.