Gaining momentum Annual Review 0506

sportscotland



























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The challenge is to encourage everyone in Scotland to discover and develop their own sporting experience.

We passionately believe in the benefits of sport. From the enjoyment and sense of achievement that participation brings, to the shared pride that national success generates.



Pace, performance and passion

"We intend to grab the moment. If we start thinking, planning and working towards the Olympic and Paralympic Games now, there's no reason we can't be one of the world's premier sporting nations"

Last year the successful bid to host the Olympic and Paralympic Games in London in 2012, and the subsequent possibilities for Scottish sport, dominated my introduction. This year the Games are still much in our thoughts with the pace of preparation building.

Work is underway to make sure we maximise the benefits of a home Olympic and Paralympic Games to Scotland and I chair a steering group that brings together key figures in Scottish tourism, education, culture, business and sport with this aim in mind. At **sport**scotland we are playing our part in advising the Nations and Regions Group of LOCOG; together, we are determined that these Games will touch people throughout Scotland.

Clarity, connection and community

"As individuals, and as an organisation, we should never lose the desire to learn and improve: and we should never lose sight of our goal - to share the enjoyment that participation in sport brings with as many people as possible"

Clarity and connection have become something of a theme for my first year in charge, and they're areas I intend to focus on in the future. Our new Corporate Plan, which is currently being developed, will be the first step in more clearly defining what we are here to do and how we intend to do it. We know we are getting a lot of things right, but there is always room for development and improvement. As individuals, and as an organisation, we should never lose the desire to learn and improve.

Whilst working on our own strategy, we've also been instrumental in advising the Scottish Executive on the development of their new National Strategy for Sport. This will continue the Sport 21 themes of widening opportunities, developing potential and achieving excellence and focus more clearly on how we increase

Chief Executive Stewart Harris,

Chair

Julia Bracewell OBE,

A 2014 Commonwealth Games in Glasgow following the 2012 Olympic and Paralympic Games would be a dream for Scottish sport: for our athletes, competing at home in a Scottish tracksuit would, we believe, inspire performances never seen before. We're doing everything we can to support Glasgow's bid and look forward to the announcement in Sri Lanka next year.

2005-06 has provided some great sporting occasions. Our rugby teams' triumphs over both England and France in the Six Nations were proud moments. And as I watched Sinead and John Kerr at the Winter Olympics, I knew I was witnessing something special and look forward to their anticipated worldbeating performance in four years' time.

participation and improve performance. The fact that the Scottish Executive will own the strategy is a positive move allowing **sport**scotland to work ever more closely with key delivery agencies.

Whilst there have been many big wins for us this year, not least the overwhelming success of the Commonwealth Games, one close to my heart is the huge success of Active Schools. Seeing it grow from a pilot project over 10 years ago to the great network it has become today is a source of immense personal satisfaction. We now have a fantastic network of people in place and it's already showing results in terms of increased activity for children and a greater number of people engaged in delivering sport. In evolving Active Schools, our relationship with local authorities has gone from strength to strength, a connection we want to maintain

Finally, seeing the hard work and preparation pay off in our biggest medal tally to date at the Commonwealth Games in Melbourne was a memorable and emotional experience for me. One word for Caitlin McClatchey, David Carry and Gregor Tait's re-write of sporting history in the pool – awesome!

Later in the year we were joined by the great Seb Coe, who swept us along with his passion and enthusiasm for the Games in a whistle stop tour of Scotland. An especially memorable moment was seeing the thrilled expressions of children from Broomhouse Primary School when they realised they were running against an Olympic champion!

Our success in Melbourne has helped enormously in generating national pride and interest in sport – and capturing the imagination of the press, who've been supportive of our efforts in the drive for results on the world stage. The big challenge for us is to grab the moment: to start thinking, planning and working towards the Olympic and Paralympic Games now. With sufficient resources to ensure we have the right people in the right places, there is no reason why we can't be one of the world's premier sporting nations.

I believe **sport**scotland plays a critical role in making sport an integral part of Scottish culture. We've achieved so much already and I'd like to thank staff, partners, volunteers, participants, coaches, teachers, athletes – indeed everyone involved in Scottish sport – for their continued drive, passion and commitment. I look forward to continuing our sporting journey together.

Julia Bracenell

and build on. Local authorities and Scottish Governing Bodies are our key partners in delivering sport, so get things right with them, and we get sport right for Scotland.

This closeness of working, this partnership approach, this sense of connection, is something I want at every level: within each investment area of this organisation, within the wider **sport**scotland group including National Centres and the Institute Network. We have a shared aim – so let's all pull in the same direction to achieve it.

Whether it's expanding activity at grassroots, or the work being done to prepare our athletes for world-beating performances, we all share one vision: to allow everyone, no matter their age, gender, location or ability, to embrace and enjoy the opportunities created by an active lifestyle.

I'd like to thank everyone in the Scottish sporting community who's contributing to delivering on this vision, especially the **sport**scotland group, local authorities and Scottish Governing Bodies. Together we make a great team, so let's keep the momentum going.

Investment aleas

The Active Schools Network has already got 19,000 people involved in sport – and that's just the volunteers, coaches, students and teachers – all delivering a huge variety of physical activities to thousands of children.

Active Schools

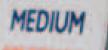
Investment in club development goes from strength to strength. Last year we made 24 awards totalling £4 million to community facilities, 281 Awards for All totalling £1 million and 85 SPORTSMATCH awards totalling £252,000.

Club Development

Almost 8,000 coaches added to their qualifications last year and we now have 300 people on our coach education programme.

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A quarter of volunteers in Scotland are in sport and the number of people volunteering at least once a week has gone up by nearly 10,000 over the past year.



This year we backed 13 sports in developing their player pathways and helped athletes to progress in their sport through sports partnerships, regional facilities, and regional academies.

Player Improvement

Senior posts in 22 Scottish Governing Bodies are now in place: a subsequent 5.6% growth in membership demonstrates their positive impact.

Organisational Development

29 medals at the Commonwealth Games, 11 of them gold. We were the only home nation to increase our gold medal tally from 2002. Something to be proud of. Something to build on.



Active Schools

Big steps

- The Active Schools Network is now complete, with 32 Active Schools Managers and 629
- Active Schools Coordinators in place.
 By March 2006 almost 19,000 people were helping the Network to deliver sport and physical activity – a huge supporting network of coaches, teachers, students and volunteers.
- 247,581 activity sessions were delivered in the first two terms of 2005-06, representing an 18% increase in the average number of activity sessions at each school.

Big win

Putting the Active Schools Network in place has been a huge achievement. But the real win is what the Network has already delivered, as the rise in activity sessions and volunteer recruitment shows. What's even more encouraging is the collaborative work that's taken place across different local authority service departments: we've been able to establish some really strong partnerships in building the Network. Also, we've had confirmation of funding through to April 2008, and support from the Minister for Tourism, Culture and Sport for the long term nature of our efforts.

Big challenge

Sustaining commitment from all key partners, both politically and financially, will be our biggest challenge. We believe in the Network and though it is already showing positive results, it will take time for the true potential to be realised. Also, maintaining the strong partnerships already established in setting up the Active Schools Network is pivotal to the ongoing development and growth of Active Schools.

Big hope

We see the Active Schools Network as a fundamental force in the drive to deliver education, sports development and health agendas at school level. And long term, to deliver on the vision of the National Physical Activity Strategy: a fitter, more active nation.

Big steps

Club Development

- Community facilities benefited from 24 awards totalling £4 million delivered through the Building for Sport Programme.
- Grassroots sport throughout Scotland benefited from £1 million invested through 281 Awards for All and a further £252,000 through 85 SPORTSMATCH awards.
- 10,000 hits per month on the Help for Clubs website reflecting that clubs find this a useful and relevant resource.
- Consultation on the best way forward for club accreditation has taken place, recommendations have been made and a review of funding and implementing a scheme across Scotland is now underway, in partnership with key organisations.

Big win

The Help for Clubs website has been a significant breakthrough in supporting club development. The Scottish Executive carried out research on the sustainability of the club structure in Scotland and a significant proportion of the feedback cited the Help for Clubs website as an important and influential resource. We've now set up a group to further develop this – we're taking a needs-based, listening approach that will ensure the end product is even better.

Big challenge

We need to continue to align with our partners' work, simplifying any areas of overlap. Also we need to widen the understanding of what constitutes club activity; in some cases less formal, unstructured activity can better meet the needs of children and those who have disengaged from sport. We need to listen to what appeals to people to bring them into the club structure and get them fully engaged.

Big hope

For all of us, research should underpin everything we do. If we listen to what people want, especially those who aren't currently involved in sport, we'll be better placed to develop our clubs and provide facilities which are more inviting to everyone – encouraging greater participation at every level.

Big steps

- Extensive research informed the development of Coaching Scotland, a national strategic framework for coaching, now complete and ready for launch.
- Scottish Governing Body (SGB) coaching posts increased from nine to 14 and continued support given to ten local authority positions, bringing invaluable expertise to their organisations.
- Nearly 8,000 coaches have added to their qualifications, further strengthening the skills of our coaching workforce.
- 81 new people have joined our coach educator programme, bringing the total in training to over 300.
- Substantial work undertaken with Sports Coach UK to develop the UK Coaching Certificate (UKCC) which is set to standardise coach education.

Big win

The development of Coaching Scotland has been a huge step forward. A rapidly changing sporting landscape has meant we need to change too. The success of Coaching Scotland lies in its evidencebased development – it's not empty theory, but a solid plan that responds to the needs of sport. And we recognise the resources we need to deliver it. Short term, this means evidence-based coaching action plans. Long term, it means a stronger and more effective workforce, a greater number of competent and more confident people involved in sport, and better results on the international stage.

Big challenge

A vast amount of collaborative work has been undertaken in developing the UKCC – a mechanism that will standardise and guarantee quality for coaching and deliver a better experience for children, players and athletes. The recent pilot carried out by Scottish Rugby and Cricket Scotland proves the success of the scheme; the challenge now is to maintain this momentum, enabling all sports in Scotland to offer the UKCC.

Big hope

An individual's experience of sport, whether starting out at school or developing at a higher level, can be defined by the quality of their coach. We'd like the value of coaching to be fully recognised, for it to be prioritised accordingly and to ensure it is adequately resourced, so that we can deliver the increased participation and improved performances we so passionately believe are possible.



Volunteering

Big steps

- All six regional officers have delivered training or hands on support to Active Schools and sports development officers, with further training and support scheduled.
- Volunteer strategies and action plans are in progress for 12 SGBs; the end result will enable them to support and develop volunteers effectively.
- 180 key paid officers and 100 club volunteers have been trained in organising and developing volunteering in sport.

Big win

Training and development for key paid officers and volunteers in sport has been a big win this year. We've increased training opportunities, covering everything from recruitment to motivation and the practicalities involved in managing a volunteer base. Each course is tailored depending on the needs of the organisation.

Big picture, the number of people volunteering at least once a week has gone up by nearly 10,000 over the past year – and a quarter of volunteers in Scotland are in sport.

Big challenge

There is a continuing perception that volunteering is amateur, unskilled and unplanned. We have a huge body of very professional, well-qualified volunteers at all levels in sport. If we don't get the message across to as many people as possible that volunteering in sport is extremely important and that we need to maintain and develop it, sport could really miss out. We're already working with a number of SGBs to help them develop volunteer strategies that will make an impact at grass roots level; the hope is that all sports will address this area in the future.

Big hope

We should celebrate the added value volunteering brings to sport and support this effort with increased and sustainable investment. 70,000 volunteers, technical and general, are needed for the London 2012 Olympics, and if we have the right strategies in place a significant proportion of these will be Scottish. Not only that, but we'll have a legacy of volunteers committed to sport in Scotland. layer Improvement

Big steps

- The number of Scottish Governing Bodies (SGBs) we are working with to develop Long Term Player Development frameworks for their sport increased from eight to 13.
- The Academy concept has continued to be piloted in golf, swimming and rugby. Results from the golf pilot, the most advanced of the three, are extremely positive.
- Sports Partnership pilots have been established in Central and Tayside & Fife, involving nine SGBs and seven local authorities.
- As part of the National and Regional Sports Facilities Strategy the **sport**scotland Board approved £3 million for the Regional Football Training Centre at Toryglen in Glasgow.
- Work with local authorities involved in the National and Regional Sports Facilities Strategy to progress Stage 2 appplications has continued.

Big win

This year we've helped more sports to look closely at their player pathways. Swimming and golf have been front runners in this, with arguably the best developed long term strategies. And the impact is positive: players involved in the Scottish Golf Academy have seen a 20% decrease in their handicap this year. In addition, our investment in facilities continues to underpin our work in player improvement. Last year we invested over £3 million to support the development of competition and training facilities to help our athletes' progress.

Big challenge

Sport needs to truly embrace the concept of long term planning and Player Improvement is all about playing the long game. The results may take a while to play out, but the positive progress of golf has shown that preparation really is everything.

Big hope

We want to move to one clear player improvement pathway for every sport. Consultation has given us insight into the gaps that exist: we now need to help SGBs close those gaps.

Big steps

- Senior posts in 22 SGBs are now in place: a subsequent 5.6% growth in membership demonstrates their positive impact.
- A streamlined investment process for SGBs has been introduced. Now only one application is required regardless of whether lottery or exchequer funds are being accessed.
- We invested over £8 million in SGBs to help them develop both their sport and as an organisation.

Big win

Development

Drganisational

Partnership working has enabled us to make big strides forward again this year. We've worked alongside 36 SGBs to support them in dealing with issues such as governance, finance, strategy, recruitment, ICT, legal issues and child protection. A recent audit of a number of governing bodies showed that 60% had improved effectiveness over the year.

Big challenge

Our role is to support SGBs to carry out their functions and achieve their aims. We need to help governing bodies adapt to ever changing circumstances, i.e. new legislation and policies, and we'll do so by continuing to offer resources and expertise.

Big hope

Although **sport**scotland and SGBs work as separate organisations, we have one shared goal: to increase participation and improve performance. With this in mind, we need to continue the collaborative approach we've taken with SGBs, helping them evolve into, or maintain their position as, strong, self-sustaining organisations. Our hope is that they will then grow to be recognised for their professionalism and expertise in the sports they represent.

Big steps

Success

Medal

- 72 Scottish competitors won 95 medals for our country in 2005-06. 41 of these were first time medallists.
- Almost 8% of the athletes on the UK Sport's World Class Performance plan were Scots.
- Two-thirds of the athletes who joined the Scottish Institute of Sport this year came from the Area Institutes, demonstrating the success of the development pathway.
- Six new coaching posts were funded by sportscotland, bringing the number of performance posts to 37 across 16 sports.
- 14 Institute staff provided coaching and specialist support to competitors at major games, including the Winter Olympics, the Paralympics and the Commonwealth Games.
- The Institute Network continued to develop athlete-centred services, aimed at improving all areas of performance sport.

Big win

Our success at the Commonwealth Games was testament to the effectiveness of the SGB performance pathways for athletes, supported by the Area and Scottish Institute Network and **sport**scotland. The results in Melbourne have built on a very successful Manchester Games which demonstrates consistency in performance. What's really significant for us is that 69% of the Melbourne medallists were Institute-supported athletes: building the belief we have in the effectiveness of the systems in place.

Big challenge

Of huge significance are the Olympics and Paralympics in 2012 – at home – and the potential of a Commonwealth Games in Glasgow in 2014. All will bring great challenges and opportunities to athletes, administrators and sport in Scotland. We have the chance now to build on our recent good performances on the world stage, and strive to achieve even more for our country at these events.

Big hope

Our drive now is towards the success of Scots at forthcoming Olympic, Paralympic and Commonwealth Games. And that's not just a hope for those at the top of their sport – each event will raise the profile of sport for everyone, and, with the right planning, leave a sustainable legacy of sporting opportunity.

Big steps

- A high level of support for training new instructors continued, with training courses in key water sports taking place three times in the last year.
- A new cruising instructor course for the Royal Yachting Association (RYA) was introduced.
- We became one of the few centres in Scotland with the trained staff and equipment to deliver the new RYA Fastfwd National Windsurfing Scheme.
- The RYA used our help and expertise with race management and course laying at the ISAF Youth World Championships.

Big win

The last year has seen a real shift in the way people view the centre, and we've had a lot more interest from those who live locally, especially in dinghy sailing and windsurfing. Things have just blossomed – so now we are increasingly seen as a community resource, not just a centre for the elite, and that's a perception we want to build on. We've seen the popularity of sea kayaking increase hugely, so much so that many of our courses are full – in fact one weekend last year every visitor and every staff member was out in a sea kayak.

Big challenge

We need to meet the expectations of a changing – and increasingly sophisticated – customer base. We need to continue to make significant investment in our accommodation. If we are to serve grassroots sport through communities and schools, as well as accommodating elite squads and long-term residential training, we need to upgrade what we have, give our facilities a facelift and make them easier to maintain. Then we can bring even more people to the centre.

Big hope

sportscotland's confirmation that we are to remain under their management has given us renewed impetus for the future – we're now looking forward to playing a more integral role in delivering on the aims of the national strategy for sport.

Big steps

Glenmore

entre

National

sportscotland

- We progressed in best practice leadership through hosting the Scottish Winter Climbing Performance Seminar, bringing together experts in this specialist field.
- Our contacts with developing sport were maintained through hosting conferences and meetings for national governing bodies.
- We took an active consultancy role in the development of the UK Coaching Certificate, offering expertise in paddle sports.
- Over 600 tutors were trained and assessed in various disciplines over the summer.

Big win

The opening of the Mountain Bike trail was our winner this year. It's already an eco-role model for sustainable and sensitive building and a template for construction with a range of skills and uses in mind. Its development brought together the National Park, the Forestry Commission and Scottish Natural Heritage, among others; such cooperation has meant we've built a truly useful resource for one of our faster growing outdoor activities. Short term, we've already seen increased participation; long term we see this as a role model for future developments, both in terms of physical construction and strategic approach.

Big challenge

We have to change the perception that participating in outdoor adventure sports needs a lot of skill, commitment and money. We want our facilities and the opportunities they offer to be open to, and enjoyed by, everyone. Once people have visited they know that adventure is accessible – and 50% of our business is from returning customers. It's just getting that message out there and shattering pre-conceived ideas that presents us with a challenge.

Big hope

Our aim is to raise the profile of outdoor sport and adventure as activities anyone can take part in. We'd like everyone to have an open mind and a healthy attitude to using our 'green gymnasium'.

Big steps

Centre Inverciyde

portscotland National

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- **sport**scotland's investment of £512k allowed us to upgrade and refurbish dining areas, accommodation, changing rooms and sports floors.
- We hosted the UK Strength and Conditioning Conference and the Coaching Festival for Governing Body Awards.
- Our venue allowed 2,230 individuals to gain coaching awards or upgrade qualifications in 12 sports.
- This year saw the initiation of renewable energy projects such as wind turbines with investment from the Energy Saving Trust, which was matched by **sport**scotland.

Big win

The continued management of Inverclyde by **sport**scotland was confirmed in January this year. We see this as a big positive, keeping us close to sport, and giving us a chance to build on what we've done here so far. It's reassuring to know that we're heading in the right direction and delivering on the aims of the national strategy for sport.

Big challenge

Meeting demand will be our biggest challenge. On all fronts, we are reaching capacity – outdoor and indoor facilities and especially residential accommodation for long term player improvement. Part of the way forward will be entering into partnership with the main users of the centre – SGBs, educational institutions, local authorities, and GB squads – to determine what is needed. In doing so we'll need to balance the needs of both community and elite sport: the challenge is getting that balance right.

Big hope

We want to be able to meet the demands of all who wish to come here. And we hope that investment will match the potential rewards of London 2012 and Glasgow 2014. In addition, we'd like to become established as a long term residential camp in the build up to the Olympic and Paralympic Games. 27 | sportscotland annual review | 05/06

Fair play

Big picture

Ethics in sport is about fairness, integrity, respect and equity. All of us who take part in sport, whether as participants, athletes, administrators, officials, coaches, volunteers or supporters, must take personal responsibility for ensuring sport is fun, accessible and fair for all.

Big steps

Ethics in sport covers many issues. In 2005-06 our main focus and investment has been in three key areas: equity, anti-doping and child protection.

Equity

- We launched our Equity Strategy: Working Towards Diversity and Inclusion in Sport which sets out how we and our partners will implement the Equity Standard: A Framework for Sport.
- The Equity Standard was piloted with 12 SGBs and within **sport**scotland with the aim of achieving Foundation level during 2006.
- Resources and training were rolled out to support sports organisations in the drive to increase participation in sport by women and girls, and disabled people. As part of this, the Active Schools Network in 29 of 32 local authorities received Girls in Sport Level 1 training.

Anti-doping

- We co-ordinated a major drive to ensure that all SGBs receiving **sport**scotland investment signed up to the NGB Anti Doping Agreement, resulting in most SGBs complying by the end of the year.
- More than 40 Scottish tutors were trained to deliver 100% ME anti-doping education to SGBs, athletes and athlete support personnel.

Child protection

- We continued to invest in, and partner, the Child Protection in Sport service at Children 1st.
- Guidance on establishing child protection policies and procedures for SGBs was updated.
- The child protection expert resource service was provided to a group of SGBs to help them develop up to date child protection policies and procedures.

Big hope

At **sport**scotland, we are leading the way in establishing fair and ethical practices in sport: our hope is that sporting organisations will embrace the values of ethics and equity as being integral and beneficial to everything they do and will embed these principles into all their functions, rather than viewing them as an optional add on. Please visit us at **www.sportscotland.org.uk/ethics** for updates on our work, or to contact any of our ethics team.

Green light

Big picture

Our aim is to improve the way we use resources and manage the impact that we, as individuals and as an organisation, have on the environment.

Big steps

The biggest step we've taken is to recognise that we need a formal environmental management system. So, we've put together a project plan, focussing on six issues, and set initial targets for 2010.

Energy

- Reduce energy consumption by an average of 2% per annum.
- Switch to electricity generated from renewable sources by 2010.

Travel

- Review staff travel and car leasing policies and procedures.
- Produce a green travel plan.
- Increase use of public transport from 7.4% to 10% of all business trips by 2010.
- Reduce CO₂ emissions from business travel by an average of 2% per annum.

Procurement and waste

- Reduce A4 paper usage by an average of 2% per annum.
- Ensure all A4 paper purchased derives from recycled material or is from sustainable resources by end 2006-07.
- Reduce volume of non-recyclable waste generated by an average of 1% per annum.

Biodiversity

- Undertake habitat survey of **sport**scotland National Centre Inverclyde in 2006-07 and prepare plan for implementing recommendations.
- Put in place procedures to ensure compliance with biodiversity duty.

Water

• Reduce water consumption by an average of 1% per annum.

Pollution

- Undertake inventory of all hazardous and polluting materials used by **sport**scotland in 2006-07.
- Review standard operating procedures and emergency response procedures in 2007 to ensure minimal risk to environment and compliance with best practice.

Big hope

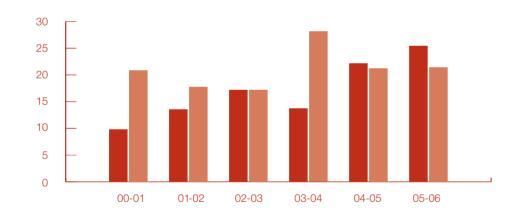
Once we've improved our own environmental management we'll be able to help our partners make similar improvements to their own environmental performance. Visit our website, **www.sportscotland.org.uk** for annually published reports on our progress.

Financial Summary

sportscotland group income 2005-06

	2005-06
	£ million
Scottish Executive Funding	25.427
Lottery Funding	21.245
BIG Lottery Fund	0.843
	47.515

2001-06 **sport**scotland funding (£ million)



	00-01	01-02	02-03	03-04	04-05	05-06
Scottish Executive Funding	9.760	13.534	17.180	13.702	22.102	25.427
Lottery Funding	20.833	17.750	17.145	28.057	21.182	21.245
	30.593	31.284	34.325	41.759	43.284	46.672

sportscotland distribution of resources and awards made 2005-06

	2005-06
	£ million
Active Schools	16.009
Club Development	2.243
Coaching	1.410
Volunteers	0.577
Player Improvement	5.595
Medal Success	10.420
Organisational Development	3.066
Corporate and Support Services	4.108
SIP/Community Regeneration	0.745
sportscotland National Centres	1.793
	45.966



Financial Summary The following are details of amounts (£) invested in individual sports for **sport**scotland's financial year ending 31 March 2006.

Sport	Investment direct to The Scottish Governing Body 2005-06	Other investment to the sport 2005-06*	Total 2005-06
Angling	28,500	19,602	48,102
Archery	7,000	7,623	14,623
Athletics	615,800	697,550	1,313,350
Badminton	340,500	68,810	409,310
Basketball	241,450	354,959	596,409
Bob Skeleton	20,000	0	20,000
Bowling	89,283	213,870	303,153
Boxing	117,616	68,311	185,927
Canoeing	216,500	56,880	273,380
Cricket	325,500	46,601	372,101
Croquet	2,000	0	2,000
Curling	233,681	116,521	350,202
Cycling	289,170	95,082	384,252
Dance & Fitness	9,000	463,213	472,213
Equestrian	99,500	480,036	579,536
Fencing	18,333	8,587	26,920
Football	587,234	1,698,848	2,286,082
Golf	346,082	451,962	798,044
Gymnastics	316,250	36,120	352,370
Handball	10,000	7,750	17,750
Hang/Paragliding	1,000	0	1,000
Hockey	657,500	40,745	698,245
Judo**	0	7,538	7,538
Ju-Jitsu	4,000	5,134	9,134
Karate	39,536	4,115	43,651
acrosse	10,000	0	10,000
Modern Pentathlon	2,500	0	2,500
Notorsport	0	5,000	5,000
Nountaineering/Climbing	20,000	6,143	26,143

The following are details of amounts (£) invested in individual sports for **sport**scotland's financial year ending 31 March 2006.

Sport	Investment direct to The Scottish Governing Body 2005-06	Other investment to the sport 2005-06*	Total 2005-06
Netball	68,252	21,013	89,265
Orienteering	71,500	7,688	79,188
Rowing	43,500	5,565	49,065
Rugby League	9,480	10,642	20,122
Rugby Union	802,888	329,391	1,132,279
Sailing	322,750	87,237	409,987
Shinty	115,980	20,779	136,759
Shooting	127,250	9,923	137,173
Ice Sport/Skating	0	26,980	26,980
Snowsport	197,630	224,735	422,365
Squash	204,880	49,890	254,770
Sub Aqua	17,000	16,798	33,798
Swimming	722,000	51,552	773,552
Table Tennis	64,737	19,906	84,643
Tennis	296,500	112,182	408,682
Triathlon	177,676	782	178,458
Tug of War	2,500	0	2,500
Volleyball	151,500	16,203	167,703
Waterskiing	39,500	1,797	41,297
Weightlifting	45,915	5,090	51,005
Wrestling	1,000	0	1,000
Scottish Disability Sports	194,000	11,810	205,810
Scottish Sports Association	45,000	0	45,000
Multisport***	0	25,062,267	25,062,267
	8,369,373	31,053,230	39,422,603

 $^{*}\text{e.g.}$ facility awards, athlete support, coaching awards, Awards for All, SPORTSMATCH etc. **No offer made during 2005-06, however offer made in 2006-07.

e.g. Active Schools Network investment, sports and community facilities, investment in **sportscotland National Centres.

sportscotland board members 2005-06

Julia Bracewell, Chair lan Mason **Ritchie Campbell** Wai-yin Hatton Linda Leighton-Beck Atholl Duncan Fraser Wishart Steve Grimmond Stephen Wright Ian Beattie (term commenced 13 February 2006) Carolan Dobson (term commenced 13 February 2006) Kim McAully (term commenced 13 February 2006) Louise Martin (term finished 15 November 2005) Alan Jones (term finished 30 September 2005)

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sportscotland National Centre Inverclyde, Burnside Road, Largs, Ayrshire KA30 8RW t 01475 674666 f 01475 674720

Big thanks

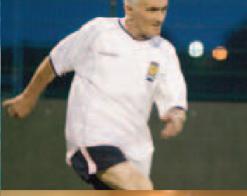
Special thanks to David McIntyre for all the big picture and showcase images. www.davidmcintyre.co.uk

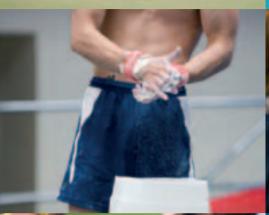
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