Investment in SGBs and Local Authorities

Sport for Life

sportscotland
the national agency for sport

Introduction

This paper sets out how we invest in Scottish Governing Bodies of Sport (SGBs) and Local Authorities (LAs). This includes principles, outputs, outcomes and measuring progress

Strategic context

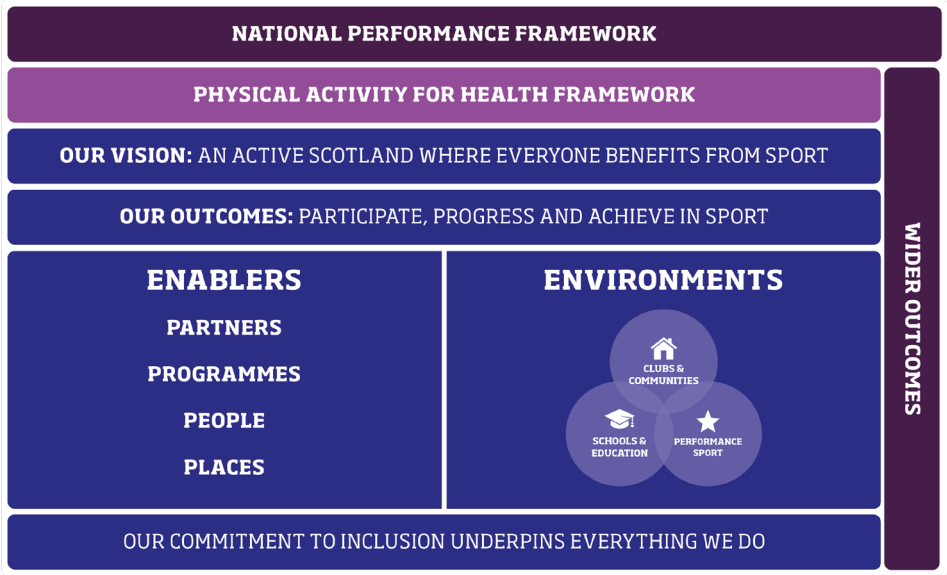
Our corporate strategy, Sport for Life, sets out our vision of an Active Scotland where everyone benefits from sport. Our mission is to help the people of Scotland get the most from the sporting system.

Sport for Life is our main strategic driver. This shows how we contribute to the Physical Activity for Health Framework. This Framework ultimately contributes to Scotland's National Performance Framework.

sportscotland works together with a wide range of organisations to enhance the sporting system for everyone in Scotland.

The Sporting System

The sporting system diagram shows how all the components work together to help people take part in sport and physical activity in three environments:



Environments

- **Schools and education:** helping build competence and confidence in sport and physical activity by providing positive sporting experiences at schools, colleges, and universities.
- **Clubs and communities**: offering local opportunities for people to take part in sport and physical activity and develop to the level they choose.
- **Performance sport**: helping sports create the conditions that enable people to progress and achieve, by creating the right partnerships and performance development environments.

How we invest

We support and invest in individuals, programmes and organisations that contribute to Sport for Life. Partners make a crucial contribution to the sporting system. We make a strategic decision on how we invest in partners, based on:

- **A Strategic Plan** showing how they contribute to Sport for Life
- **Principles** that guide our decisions
- **Outputs** that the partner will deliver
- **Measuring progress** using robust data that the partners can collect
- **Conditions** that the partner will comply with

Principles

We want to use the best approach to deliver the benefits of sport to the people of Scotland. To do this, we are guided by six principles. We expect the organisations we invest in to commit to these principles:

- **Inclusive:** We understand the barriers people face and proactively address them, so everyone has the opportunity to get involved in sport and physical activity.
- **Accountable:** We plan well, we measure our performance, and we are accountable for delivering outcomes.
- **Responsive:** We adapt what we do based on how we're doing and what's happening around us.
- **Person-centred:** We listen to people and put their voices at the heart of our thinking.
- **Collaborative:** We develop and strengthen partnerships and collaborations across the public, voluntary, and private sectors.
- **World Class**: We do everything to the highest possible standard, while seeking to continuously improve.

Investing in Scottish Governing Bodies

What we invest

We use the investment process to agree what investment and support each SGB requires. There are several ways we can support SGBs.

Direct investment into the SGB.
In-kind investment by the **sport**scotland institute of sport (SIS).
Additional investment into the sport such as Awards for All and the Sports Facility Fund.
Additional support is provided through our staff expertise, expert resource, advice and guidance.

Effective organisation

It is important that SGBs are strong organisations, with effective:

- Financial management
- Organisational stability
- Leadership
- Planning and implementation of policy

We use the SGB development audit to measure the effectiveness of management and Boards. SGBs use the audit recommendations and the Governance Framework to identify and mitigate areas of risk.

SGBs need to have an up-to-date policy framework covering:

Equality
Anti-doping
Safeguarding
Sports betting

Outcomes

SGBs contribute to **sport**scotland's outcomes as set out in Sport for Life:

Increased number and diversity of people:

Participating in sport
Progressing in sport
Achieving in sport

Outputs

SGBs contribute to Sport for Life and the sporting system by delivering a set of outputs. All of these are underpinned by inclusion.

Participate Progress Achieve	Create opportunities and conditions that will increase the number and diversity of people who participate, progress and achieve in sport

Indicators

We will use a range of indicators to monitor progress against our outcomes, such as:

Participate	• SGB playing club members • SGB playing members
Progress	• Athletes on SGB performance pathways • Athletes on UK performance programmes
Achieve	• Medals • Representation on teams

Measuring progress

We use a range of approaches to help us measure progress against the SGB outputs

Data on the number of people taking part
Surveys to show our collective impact on Sport for Life
Case studies and other examples which help us tell the story
Annual targets and long-term outputs to monitor how the SGB is progressing

This information helps us understand impact and informs our decisions.

Investing in Local Authorities

What we invest

We use the process to agree the investment and added value we provide to each Local Authority (LA). There are several ways we can support LAs

Direct investment into the LA **to deliver against and support Active Schools, Community Sports Hubs, coaching and volunteering**
Additional investment into organisations within the local area such as Awards for All and the Sports Facility Fund
Additional support through our staff expertise, training, advice and guidance.

Local Authorities contribution to the system for sport

Local Authorities (LAs) and their local partners make a significant contribution to developing sport in partnership with **sport**scotland. LAs are the major financial investors in sport and physical activity across Scotland and are responsible for up to 90% of the funding available. **sport**scotland investment to LAs is therefore aimed at adding value to existing local provision and not replacing it.

As the national agency for sport, **sport**scotland provides leadership, guidance and support to LAs regarding their contribution to the sporting system. This adds value to the focus of their work and their wider role in developing sport and physical activity locally across the three environments of schools and education, clubs and communities and performance sport.

Local Authority Outcomes

We acknowledge that LAs have a wide range of outcomes that they are required to meet in line with Community Planning and their Local Outcome Improvement Plans (LOIPs).

Clear and focused outcomes for sport will provide stronger strategic direction and support for the development of local sport.

The LA Partnership Agreement identifies shared national and local outcomes for sport. Each agreement has long-term outcomes and priorities detailed within an annual action plan. The partnership agreement is underpinned by annual plans aligned to each area of investment. The plans include outputs and targets.

Measuring progress in LAs

We use a range of approaches to help us measure progress against our LA investment

Data on the number of people taking part
Surveys to show our collective impact on local and national outcomes
Case studies and other examples which help us tell the story

This information helps us understand impact and informs our decisions.